

Maine officials last week issued an alert about slippery road conditions in Blue Hill because of an excess of forest tent caterpillars. "The forest tent will finish feeding towards the end of June, but residents should expect wandering caterpillars until then," said the Maine Department of Agriculture, Conservation and Forestry.

[WMTW-TV \(Auburn, Maine\) \(6/7\)](#)



MOST READ BY CEOS

The most-clicked stories of the past week by SmartBrief on Leadership readers

- **Stay calm when disrespected, but don't stand for it** Leadership Freak
- **Better to face your emotions than avoid difficult conversations** SmartBrief/Leadership
- **Create a culture where everyone matters** LeaderCommunicator Blog
- **Set behavioral expectations to stop bullies** Let's Grow Leaders
- **The value of specific praise** Quartz



The finest eloquence is that which gets things done ... the worst is that which delays them.

David Lloyd George,
prime minister



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Wolf, Jimmy

From: SmartBrief on Leadership <leadership@smartbrief.com>
Sent: Thursday, June 07, 2018 10:23 AM
To: Wolf, Jimmy
Subject: Stay calm when disrespected, but don't stand for it

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June 7, 2018

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LEADING EDGE

XpertHR

Create a culture where everyone matters

Liz Wiseman has researched why leaders are effective and has found that such people, through their words and actions, either amplify their team's efforts or diminish them. "Diminishers tend to give directives, whereas multipliers tend to define possibilities and ask big questions," she says.

[LeaderCommunicator Blog \(6/4\)](#)



Stay calm when disrespected, but don't stand for it

Managing a confrontation with a disrespectful employee starts with controlling your emotions and being respectful, while not standing for vulgar or insulting language, Dan Rockwell writes. He offers sample statements to address the issue and advises setting clear consequences for such behavior going forward.

[Leadership Freak \(6/5\)](#), [Leadership Freak \(6/5\)](#)





5 Municipal Trends HR Needs to Know

In addition to employers keeping up with federal and state laws, they now have to stay updated with rapidly increasing municipal laws as well. It's more important than ever for HR to stay compliant. [Download XpertHR's whitepaper to find out how.](#)

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STRATEGIC MANAGEMENT

There's no such thing as a perfect strategy

Strategic success comes in testing quickly, learning and testing again, not in holding back a potential solution until it's perfect, writes Steve McKee. "In research we conducted this year, 41% of corporate leaders agreed with the statement 'we tend to overthink things,'" he writes.

[SmartBrief/Leadership](#) (6/6)



Wawa balances customer loyalty with expansion



(Wawa)

Convenience-store chain Wawa is famous for its hoagies and customer service, along with operating by core values such as "embrace change," writes Maria Aspan. The chain is expanding its footprint and offerings while trying to balance a dedication to longtime customers.

[Inc.](#) (6/2018)



SMARTER COMMUNICATION

Phrases leaders need to avoid

Leaders must be clear and factual in how they speak, avoiding wishy-washy answers such as "at this time" and "people are saying," writes Scott Cochrane.

[Scott Cochrane](#) (6/4)



THE BIG PICTURE

Each Thursday, what's next for work and the economy

A tight job market means employees have leverage



Not everyone in the US who wants a job has one, but it's clear the labor market has tightened over the past several years, placing companies in competition for the best people and potentially increasing wages and benefits, Daniel Gross writes. "Further, people who have jobs in which they are increasingly secure (given the low unemployment rate) are more likely to summon up the gumption to make greater demands of their employers," he writes.

[Strategy+Business online \(free registration\)](#) (6/6)



IN THEIR OWN WORDS

CEO: People want to learn as they work

MediaCom Worldwide CEO Steve Allan says he spent the first month of his first leadership role in 1991 talking to everyone in the company, an exercise that benefits him to this day. "I learned that, apart from being fairly recognized and compensated, people really want to come away from work each day knowing that they're a little richer in knowledge," he says.

[CNBC](#) (6/4)



DAILY DIVERSION

Ketchup's history spans centuries

Ketchup has become an American culinary staple, but originated in China as a fermented fish sauce. Ketchup became popular in the US after tomatoes were added to the recipe, bringing color and flavor to an otherwise bland diet, writes Amy Bentley.

[Zocalo Public Square](#) (6/4)



Do not seek for information of which you can make no use.

Anna Brackett,
philosopher



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LEADING EDGE



O.C. TANNER

Better to face your emotions than avoid difficult conversations

We often avoid difficult conversations because of the negative emotions they produce, but we grow in courage as leaders when we engage these feelings in a healthy way, writes Marlene Chism. "The key is to not take on someone else's emotional issues," she writes.

[SmartBrief/Leadership \(6/4\)](#)



Culture is linked to the bottom line



A work culture devoted to its people will yield positive results throughout the company, but such a culture requires daily tending, says management consultant Oleg Konovalov. A poor culture isn't personable, is centered on individuals' ambitions and

inspires people only to survive, not grow, he says.

[Skip Prichard Leadership Insights \(6/4\)](#)





The Business Case for Employee Recognition

Recognition is crucial to building an engaging workplace culture, and the latest research around employee recognition provides a strong business case for your investment.

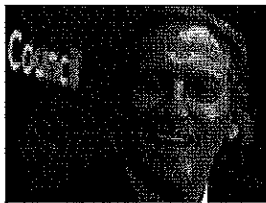
Download our white paper to see how recognition can impact your company's bottom line.

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STRATEGIC MANAGEMENT



Schultz's Starbucks legacy could be its employees



Schultz (Alex Wong/Getty Images)

Howard Schultz's legacy at Starbucks could be his approach to labor, which viewed baristas as an asset to be retained, developed and educated as part of a "total cost of employership" mindset, writes Shiftsmart CEO Aakash Kumar. Meanwhile, Starbucks should be fine from a corporate standpoint without Schultz as executive chairman, Sarah Halzack argues.

Forbes (6/5), Bloomberg (tiered subscription model) (6/4)



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SMARTER COMMUNICATION

Simple, clear communication builds strong connections

A wealth of institutional knowledge may create a language barrier for newcomers who aren't up on jargon, acronyms and shorthand, writes SmartBrief on Leadership editor James daSilva. It's better to welcome people by establishing a clear, basic foundation of communication and delving into detail over time, he writes.

Lead Change (6/4)



How to transition from conflict to trust

Taking a few seconds when presented with potential conflict can help people recognize the situation and respond with care instead of frustration or avoidance, writes Jon Wortmann. "Conflict resolution has three skill sets: attentive communication, intentional framing, and committed collaboration," he writes.

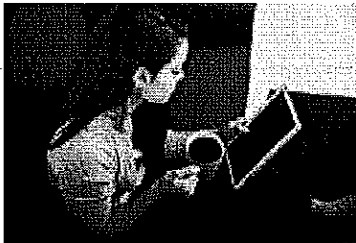
ThoughtLeaders (5/30)



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INNOVATION & CREATIVITY

A weekly spotlight on making the next big thing happen

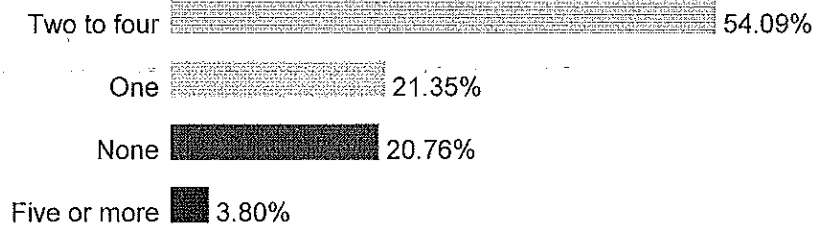
Why open innovation runs into opposition

A study at NASA found open-source innovation is not accepted by people who see it as a threat to their professional identity as a problem-solver, write Hila Lifshitz-Assaf, Michael Tushman and Karim Lakhani. In these cases, it helps to refocus everyone on the work's purpose and stress that open innovation is just another means to achieving that purpose, they write.

Harvard Business Review online (tiered subscription model) (5/29)



How many close personal advisers do you have for guidance in challenging times?



Build your personal advisory board. We don't have all the answers. Getting fresh, objective and outside perspectives can help you make better decisions. Consider creating your own personal board of directors. Find people you respect and trust and, most important, who think differently than you do. They'll push your thinking, offer good ideas, challenge your assumptions and help you make better choices. The board doesn't have to be large but it should be larger than the zero to one people 41% of you have (or don't have) as advisers. Investing time in these relationships can be one of the best investments you'll ever make. — **Mike Figliuolo** is managing director of ThoughtLeaders. Before launching his own company, he worked at McKinsey & Co., Capital One and Scotts Miracle-Gro. He is a graduate of the U.S. Military Academy at West Point. He's the author of three leadership books: "One Piece of Paper," "Lead Inside the Box" and "The Elegant Pitch."

How effective are you at using "found" pockets of time (10-30 minutes) to get work done?

- ☐ Very: I always have a ready list of tasks to do in these small moments.
- ☐ Somewhat: Sometimes I use it productively. Other times, I waste the time.
- ☐ Not very: Most of that found time goes to waste.
- ☐ Not at all: I never get anything done in those pockets of time.

IN THEIR OWN WORDS

Stitch Fix CEO: My job changes every year



Lake (Dia Dipasupil/Getty Images)

Stitch Fix CEO Katrina Lake says her job has changed each year as the company went from a young startup to a public company under her guidance. "In the last few years, my job has evolved to be a lot more about the people around, just making sure that we have the best leaders and helping us to fulfill our potential," she says.

The New York Times (tiered subscription model) (6/1)



DAILY DIVERSION

Soda jerks invented slang to go along with their drinks

Soda fountains were in intense competition with each other decades ago, with soda jerks adopting inventive language and drink concoctions to win over customers, writes Natasha Frost. This heyday didn't last long, however, as chain restaurants supplanted such drugstore locations.

[Atlas Obscura](#) (6/1)



Curiosity will conquer fear even more than bravery will.

James Stephens,
writer



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From: Ohio House Republican Communications
Sent: Monday, June 04, 2018 5:27 PM
Subject: GOP Week in Review 5/28/18 – 6/3/18



OHIO HOUSE OF REPRESENTATIVES

Majority Communications Department

GOP Week in Review

5/28/18 – 6/3/18

New Philadelphia Times Reporter: Dover, New Philadelphia Memorial Day speakers: Americans owe freedom to 'fallen heroes'

In Dover, state Rep. Terry A. Johnson said, "How long will America last? God only knows. But let me tell you, it's preserved by the brave men and women who put on the uniform of the United States of America and jump on that truck, jump on that plane, jump on that ship and go off to do their duty. Never doubt that. So find joy in this day and happiness in this day."

The Budget Newspaper: Memorial Day: Landis reflects on heroes during Dundee service

"You walk among heroes and sometimes you don't even know it," Landis said of a teacher he had at Dover by the name of Jack Jesse Reese. "He was just a teacher from Dover, but several years later I noticed him up at Buehler's on Memorial Day and the Fourth of July selling pendants to raise money for veterans. I didn't know he served. He became a hero to me, instantly."

The Review: Local residents gathered to remember

"Somehow we have a tendency, don't we, to age the individuals who lie in the graves all across this nation and over in other countries, but really the greatest percentage of them were very young, many of them still in their teenage years," Ginter said. "They not only gave up their lives, they gave up their future lives. They gave it all."

Fairborn Daily Herald: Fairborn VFW hosts Memorial Day services

"When I look around and see the patriots out here, like-minded people that honor our vets who have fallen, it makes me feel very special," Perales said. "Memorial Day is not about Memorial Day sales, pool openings or barbeques — but it is about honoring our fallen."

Cleveland Plain Dealer: Guest column from Rep. Kyle Koehler: Payday loan bill would protect Ohioans from predatory lenders

With HB 123, we have negotiated a better deal for Ohio. It provides common sense safeguards to protect Ohioans from predatory lenders. As a conservative, I have done my utmost to find an approach that will work for borrowers and lenders. I pray that my colleagues of good conscience will reject the spin of a handful of entrenched payday loan CEOs and their numerous lobbyists, and do what is right for Ohio.

Toledo Blade: Proposed state office would target military jobs

The task force's chairman, Rep. Rick Perales (R., Beavercreek), said the effort is about being in a constant state of readiness, regardless of whether another formal Base Realignment and Closure effort is coming.

Xenia Daily Gazette: Perales unveils recommendations of BRAC Task Force

"Ohio needs an office of support that will wake up every morning knowing what is going on with our military assets here in Ohio and know what is going on in D.C.," Perales said. "Here in Ohio we already have offices focusing on subjects such as education and Medicaid, it is time we have one looking out for our warfighters and the communities around them. It's a no brainer."

WOSU: Task force recommends new state office to protect Ohio's military bases

The head of the task force, state Rep. Rick Perales (R-Beavercreek), introduced legislation that calls for establishing an office of government and military affairs in Ohio. The independent agency would report to the governor and could authorize loans or grants to defense or NASA operations in Ohio.

Lima News: Guest column from Rep. Craig Riedel: School safety must be top priority

In order to focus more on this issue locally, the Ohio House is making school safety a top priority. We must give our districts more options for security and safety plans, allowing them to decide what works best for their schools and community. We recently passed legislation that includes a provision giving educational service centers (ESCs) the ability to levy a property tax that will specifically fund school security and mental health services.

Hamilton Journal-News: Many on the front lines of the opioid fight are hopeful the trend is starting to reverse

"The 9-1-1 Good Samaritan Law is an important part of a larger package of legislative initiatives to address Ohio's addiction epidemic, and I appreciate everyone's contributions to pass this bill into law," said Rep. Robert Sprague, R-Findlay. "It is our hope that this bill will urge individuals to seek help and save lives."

Fremont News Messenger: Local visitors bureau officials talk tourism with state leaders

While in Columbus, the local duo met with State Reps. Bill Reineke (District 88) and Steve Arndt (District 89), and State Senators Dave Burke (District 26) and Randy Gardner (District 2). They discussed state tourism issues as well as informed them of what has been happening in Sandusky County.

Sandusky Register: New Edison statue dedicated in Milan

Milan Township trustees, Milan village officials in addition to state Sen. Randy Gardner, R-Bowling Green and state Rep. Steve Arndt, R-Port Clinton, spoke during the ceremony. Gardner and Arndt presented a proclamation to Milan mayor Dick Maloney to commemorate the event.

WDTN: State Representative proposes Ohio schools to begin after Labor Day

Representative Steven Arndt of the 89th House District proposed beginning school after Labor Day in House Bill 549, but it is sparking some concern from fellow legislators. "Many believe starting before Labor Day improves test scores, and actually information I've seen from studies, shows the reverse," said Arndt.

Portsmouth Daily Times: District winner announced for student art exhibition

"How wonderful to see this work of art displayed in Ohio's capitol — Jerilyn is an artistic ambassador for Adams County and the 90th District," Johnson said.

Record Herald: Dylan Page earns Eagle Scout designation

Gary Scherer, state representative of the Ohio 92nd District and also an Eagle Scout, spoke highly of the scouting program, and particularly spoke of the caliber of young men like Dylan who earn the honor of Eagle Scout and go into the space program, politics or become head of their own companies.

Cleveland Jewish News: On the road to bail reform

State Reps. Jonathan Dever, R-Madeira, and Tim Ginter, R-Salem, introduced legislation that aims to bring greater fairness and equity to Ohio's bail system. Currently, bail schedules are exclusively based on offense, and there's a lack of uniformity across the state.

Toledo Blade: 'A.W.F.U.L.' bill would lower pay for Ohio lawmakers

"It takes the argument away from political considerations about legislators raising their own pay by tying it to an index," Mr. Becker said. "It reduces the cost for the state of Ohio, and legislators will never have to worry about increasing their own pay again."

WOSU: Why Ohio lawmakers are considering ending cash bail

The current bail system rewards those with money, even if they pose a greater threat to society than other offenders who can't afford bail, House GOP Reps. Jonathan Dever and Tim Ginter testified earlier this year before the House Criminal Justice Committee. A similar bill is pending in the state Senate.

Cleveland Plain Dealer: North Royalton City Schools Specialty License Plate on Sale June 3

State Representative Marlene Anielski (R-Ohio House District 6) and State Representative Mike Dovilla (R-Ohio House District 7) co-introduced this bill that now creates an additional funding source for North Royalton City Schools.

Hamilton Journal-News: Is your gasoline safe? County auditors want authority to test fuel quality

State Rep. George Lang, R-West Chester Twp., told the Journal-News: "I am very supportive of what Roger is attempting to do here. He is offering what could be a simple fix to what potentially can be a severe problem, and was a severe problem during the last flooding issue, at least at that gas station in West Chester, and without a big cost to taxpayers."

Cleveland Plain Dealer: State Rep. Scott Lipps wears his last name with a smile

In the halls of the Ohio Statehouse, it's usually not hard to guess which lawmaker is state Rep. Scott Lipps.

Cincinnati Enquirer: Fort Ancient could become Ohio's first World Heritage Site

Ohio State Representative Scott Lipps (R-Franklin) said they are among the largest earthworks in the world that are not fortifications or defensive structures. "I am thrilled to see Fort Ancient and the rest of the Ohio earthworks finally getting the recognition they deserve," Lipps said. "Not only does this pay tribute to the history of American Indians in Ohio, but it will also bring more tourists and economic prosperity to the district."

Wolf, Jimmy

From: Westlake, Libby
Sent: Monday, June 04, 2018 8:52 AM
To: Westlake, Libby
Subject: E-Clips for 6/4/2018

HOUSE E-CLIPS 6/4/2018



BILL WOULD ALLOW OHIO SCHOOLS TO START AFTER LABOR DAY

Lawmakers in Ohio are considering a bill that would allow schools to start the academic year after Labor Day.

OHIO NURSES SEEK RELIEF FROM OVERWORK AND BURNOUT

Some Ohio nurses say stress and staff shortages are burning them out and patient care is suffering.

OPINIONS DIFFER IN OHIO ON WHEN JUDGE BECOMES 'CANDIDATE'

Then-Ohio Supreme Court Justice Bill O'Neill's decision last year to remain on the court well after announcing his bid for the Democratic gubernatorial nomination prompted a storm of controversy.

OHIO MEDICAL MARIJUANA PROGRAM TO BRING \$11 MILLION IN FEES

A report says Ohio's medical marijuana program will bring in about \$11 million in fees even before the system is up and running.

KASICH ATTACKS GOP FOR NOT OPPOSING TRUMP ON TARIFFS, DACA

Republican Ohio Governor John Kasich is pushing Republican leadership to stand up to President Donald Trump on tariffs and immigration.

OHIO TO ANNOUNCE SITES FOR MEDICAL MARIJUANA DISPENSARIES

Ohio officials are ready to announce where the state's 56 medical marijuana dispensaries will be located.

DEMOCRAT TO DISCUSS OHIO'S OPIOID CRISIS IN MONDAY SESSIONS

The Democratic nominee for governor is focusing on Ohio's opioid crisis.



CORDRAY BASHES HOUSE REPUBLICANS WHILE PRAISING KASICH

Democratic gubernatorial nominee Richard Cordray criticized the speakerless House Republicans on Friday, but praised some of outgoing GOP Gov. John Kasich's programs.

LEADERSHIP IMPASSE MAY END, OHIO HOUSE PREPARES SPEAKER VOTE

After weeks of deadlock, the Ohio House is expected to vote next week to name a new speaker.

KASICH ASSAILS GOP FOR NOT REBUFFING TRUMP ON TARIFFS

Ohio Gov. John Kasich said he was "shocked" at congressional Republican leaders for not pushing back against President Donald Trump's new tariffs on imported steel and aluminum, complaining "they have to ask permission from the president to do anything."

DOES OHIO REPUBLICAN LEADER REALLY 'REGRET' HELPING HOUSEHOLDER?

One of the natural problems for Rep. Kirk Schuring as he has tried to settle the House speaker issue is not appearing to favor Reps. Ryan Smith or Larry Householder, the bitter rivals to hold the job beyond 2018.

EDITORIAL: PATIENTS SUFFER AS MEDICAL POT RELIEF LAGS BEHIND

There's a chance medical marijuana won't be available to those who need it by the Sept. 8 deadline, and that's not OK.

Dayton Daily News

www.daytondailynews.com

OHIO HOUSE SET TO ELECT NEW SPEAKER JUNE 6

After more than 50 days without a speaker, the Ohio House seems ready to pick a new leader on Wednesday.

THE PLAIN DEALER

NEW POLL SHOWS SHERROD BROWN LEADING SENATE RACE, MIKE DEWINE ON TOP IN GOVERNOR'S

A new poll released Friday shows U.S. Sen. Sherrod Brown, a Democrat, up big in his race against GOP U.S. Rep. Jim Renacci while Republican Attorney General Mike DeWine leads Democratic former federal consumer watchdog Richard Cordray in the governor's race.

OHIO HOUSE DECIDES TO VOTE ON NEW SPEAKER NEXT WEDNESDAY

Ohio House members have decided to hold a long-delayed election for speaker next Wednesday, according to results of an informal poll released Friday.

DEADLOCK OVER OHIO HOUSE SPEAKERSHIP COULD DELAY UPDATING ELECTION EQUIPMENT: THOMAS SUDDER

High school student council campaigns have more dignity than the Ohio House's speakership fight, which drags on even though the GOP holds 65 seats in the 99-seat House (plus the vacant seat that Republican ex-Speaker Clifford A. Rosenberger held).

THE ENQUIRER

SELF-DRIVING CARS COULD BE COMING TO CINCINNATI

Self-driving cars could be on the road in Cincinnati soon, if talks between city and state officials continue as planned.

THE BLADE

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'A.W.F.U.L.' BILL WOULD LOWER PAY FOR OHIO LAWMAKERS

When a lawmaker names his own bill "A.W.F.U.L.," you know he's trying to make a point.


Wolf, Jimmy

From: Nuclear SmartBrief <nuclear@smartbrief.com>
Sent: Friday, June 01, 2018 10:26 AM
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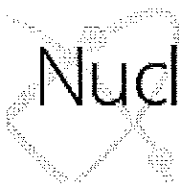
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TOP STORY

Toshiba won't construct new reactors at South Texas Project

Toshiba America Nuclear Energy said it will not build two new reactors at NRG Energy's South Texas Project. A statement from Toshiba explained it failed to find investors.

Reuters (5/31)



NEWS ROUNDUP

Contractor accused of overcharging for construction of Tenn. plant

A contractor overcharged the Tennessee Valley Authority almost \$4.4 million for its work on the Watts Bar Unit 2 construction project, according to the TVA's inspector general. An audit found Williams Plant Services overcharged nearly \$3.5 million using labor classifications that weren't in the contract, \$430,322 for unapproved labor and overtime costs and \$435,624 for inflated travel, living and other labor expenses.

Chattanooga Times Free Press (Tenn.) (tiered subscription model) (5/31)



Buyer decommissioning Vermont plant wants more business

NorthStar Group Services CEO Scott State says his company wants to prove it can safely decommission the closed Vermont Yankee nuclear power plant ahead of schedule to attract similar business in the future. The company has committed to site restoration that exceeds federal requirements.

[Vermont Public Radio \(5/31\)](#)



Exelon proposes 60-year decommissioning plan for N.J. plant

Exelon Generation has announced a 60-year plan to decontaminate and dismantle the Oyster Creek nuclear plant in New Jersey. The company estimates it will take five years to dismantle after shutdown and defueling take place this September.

[The Press of Atlantic City \(N.J.\) \(tiered subscription model\) \(5/31\)](#)



POLICY WATCH

Trump says letter from Kim Jong Un coming

President Donald Trump says talks with North Korea are going well and he expects a letter today from North Korean leader Kim Jong Un. He says the delegation from North Korea that has been meeting in New York this week will visit Washington, D.C., today.

[Reuters \(5/31\)](#)



WASTE MANAGEMENT/D&D

Energy Dept. official tours Los Alamos cleanup sites

Energy Department Under Secretary for Science Paul Dabbar toured cleanup sites at Los Alamos National Laboratory and noted success with treatment of remediating nitrate salt drums and progress in containing a chromium plume. Other work at the site involves re-covering domes where waste containers are stored.

[Los Alamos Daily Post \(N.M.\) \(5/30\)](#)



INTERNATIONAL

EDF may delay Flamanville 3 reactor launch

Electricite de France says the startup of the new Flamanville 3 reactor is facing possible delays of several months after finding deviations in welds in the main secondary circuit. The utility will keep two older reactors operational until next summer.

Reuters (5/31)



Cavendish will restore nuclear site in Scotland

Cavendish Nuclear was awarded the contract to restore the Dounreay nuclear site in Scotland. With most of its core fuel removed in 1977, Cavendish will conduct the Design and Engineering Services Framework.

Energy Live News (U.K.) (5/31)



ANS NEWS

Technical journals now free for ANS members

The American Nuclear Society now offers members a free online subscription to three prestigious technical journals: Nuclear Science and Engineering, Nuclear Technology and Fusion Science and Technology. Current editions and 60-plus years of archival research are available online. Members can also order print subscriptions at a discounted rate. [Learn more.](#)



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Our virtues and our failings are inseparable, like force and matter. When they separate, man is no more.

Nikola Tesla,
inventor, engineer and physicist



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Wolf, Jimmy

From: Westlake, Libby
Sent: Thursday, May 31, 2018 8:44 AM
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Subject: E-Clips for 5/31/2018

HOUSE E-CLIPS 5/31/2018



GROUP SAYS OHIO NEEDS OFFICE TO LOBBY FOR MILITARY JOBS

Ohio needs an agency that would help put the state at the forefront of military development and lobby for its current bases, a statewide committee recommended.



DEMOCRATIC GROUP ASSAILS BALDERSON ON ECOT CAMPAIGN CASH

An independent organization backing Democrats launched a digital TV commercial against U.S. House Republican candidate Troy Balderson for not giving up \$10,000 in campaign contributions to the founder of defunct online school ECOT.

SPEAKER FEUD CONTINUES AS SMITH BACKERS CALL FOR IMMEDIATE VOTE

Stressing that they are not the ones keeping the House from conducting business, Rep. Ryan Smith and about 25 of his supporters gathered Wednesday to urge a speaker's vote be called as soon as Thursday.

EDITORIAL: ONLY ONE REAL CHOICE IN OHIO HOUSE SPEAKER MESS

The unprecedented breakdown of leadership in the Ohio House of Representatives is about one thing — serving one member's ambition to be speaker come January — and it's time for it to stop.



BILL WOULD PUSH OHIO SCHOOLS TO OPEN AFTER LABOR DAY

A bill calling for Ohio schools to begin the academic year after Labor Day had its second hearing before the Ohio House Education Committee last week.

THE PLAIN DEALER

MIKE DeWINE SAYS RIGHT-TO-WORK IS NOT ON HIS AGENDA. SO DID GOP GOVERNORS WHO LATER SUPPORTED IT.

Attorney General Mike DeWine, the Republican nominee for governor, side-stepped questions on Wednesday about whether he would support so-called right-to-work legislation.

STATE REP. SCOTT LIPPS WEARS HIS LAST NAME WITH A SMILE

In the halls of the Ohio Statehouse, it's usually not hard to guess which lawmaker is state Rep. Scott Lipps.

PAUL RYAN TO ATTEND TROY BALDERSON FUNDRAISER IN SUBURBAN COLUMBUS

U.S. House Speaker Paul Ryan is set to be in suburban Columbus on Wednesday afternoon for a fundraiser on behalf of 12th Congressional District Republican nominee Troy Balderson, according to Balderson's campaign.

THE BLADE

One of America's Great Newspapers.

REAGAN TOKES RALLY TO PROMOTE SELF-DEFENSE, LEGISLATIVE REFORMS

In a public park less than five miles from where Reagan Tokes was killed 16 months ago, a rally will be held next week to retell her story and promote self-defense and legislative reforms to prevent that story from being repeated.

OHIO HOUSE SPEAKER CANDIDATE DEMANDS IMMEDIATE VOTE

The leading candidate to be Ohio's next House speaker insisted Wednesday on an immediate vote of the chamber rather than a change in rules to allow the current second-in-command to perform the duties of the job but without the title.

Wolf, Jimmy

From: Gongwer News Service <gongwerreports@gongwer-oh.com>
Sent: Thursday, May 31, 2018 8:20 AM
To: DL_Gongwer
Subject: Ohio Media Clips, Thursday, May 31

MEDIA CLIPS

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News
Bill Tracking
Legislation

NEWS

Trump signs bill for terminal patients to try unproven drugs (Akron Beacon Journal, 5/31/2018)

Group says Ohio needs office to lobby for more military jobs (Associated Press, 5/31/2018)

Mike DeWine says right-to-work is not on his agenda. So did GOP governors who later supported it. (Cleveland Plain Dealer, 5/31/2018)

Paul Ryan to attend Troy Balderson fundraiser in suburban Columbus (Cleveland Plain Dealer, 5/31/2018)

Questions about funding stall Ohio bail-reform bill (Cleveland Plain Dealer, 5/31/2018)

State Rep. Scott Lipps wears his last name with a smile (Cleveland Plain Dealer, 5/31/2018)

Brown-Portman bill would give fentanyl detectors to law enforcement (Columbus Dispatch, 5/31/2018)

Democratic group assails Balderson on ECOT campaign cash (Columbus Dispatch, 5/31/2018)

Group says Ohio needs office to lobby for military jobs (Columbus Dispatch, 5/31/2018)

Speaker feud continues as Smith backers call for immediate vote (Columbus Dispatch, 5/31/2018)

Bill would push Ohio schools to open after Labor Day (Dayton Daily News, 5/31/2018)

Dayton company part of 'clean energy' movement that could create 20K Ohio jobs (Dayton Daily News, 5/31/2018)

Dems want to pin ECOT blame on GOP in fall election: What's really going on (Dayton Daily News, 5/31/2018)

Ohio House speaker candidate demands immediate vote (Toledo Blade, 5/31/2018)

Lawmakers losing patience get the promise of a light at the end of the tunnel (WDTN, 5/31/2018)

EDITORIALS

Beacon Journal/Ohio.com editorial board: Listening to voters, the ACLU of Ohio way (Akron Beacon Journal, 5/31/2018)

A troubling window into Army Corps machinations over Cuyahoga River dredge: editorial (Cleveland Plain Dealer, 5/31/2018)

Decisions made in Columbus are forcing local tax increases (Cleveland Plain Dealer, 5/31/2018)

Editorial: Only one real choice in Ohio House speaker mess (Columbus Dispatch, 5/31/2018)

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Wolf, Jimmy

From: API SmartBrief <api@smartbrief.com>
Sent: Wednesday, May 30, 2018 10:17 AM
To: Wolf, Jimmy
Subject: Small shale drillers having trouble keeping up, oil exec says

Created for jimmy.wolf@ohiohouse.gov | [Web Version](#)

May 30, 2018



TOP STORY

Small shale drillers having trouble keeping up, oil exec says

Smaller drillers are finding it increasingly difficult to secure prime acreage in US shale fields, said Abraxas Petroleum Chairman, President and CEO Bob Watson, adding that the Eagle Ford Shale is not even an option for many small producers because of the large investments required to drill profitably. Abraxas plans to divest its Eagle Ford assets to focus on the Permian Basin and Bakken Shale.

[San Antonio Express-News \(tiered subscription model\)](#) (5/29)



INDUSTRY NEWS

Canada agrees to acquire Kinder Morgan's Trans Mountain pipeline

Canadian Finance Minister Bill Morneau announced Tuesday that the government will purchase Kinder Morgan's Trans Mountain pipeline for \$3.5 billion to make sure a controversial expansion project can go ahead as planned. However, Morneau suggested the government will likely sell the project back to the private sector at some point in the future.

[Reuters](#) (5/29)



SandRidge moves to block Icahn from taking over board

Embattled shale producer SandRidge Energy is urging shareholders to reject activist investor Carl Icahn's latest board nominees at an annual meeting in June. CEO William Griffin argued that electing

Icahn's two new nominees would "end the impartial process, drive away competition and position Icahn to consolidate control as cheaply as possible."

[Reuters](#) (5/29)



Enterprise seeks shipper commitments for West Texas pipeline expansion

Enterprise Products Partners has launched a binding open season to gauge shipper interest in expanded capacity on Enterprise Crude Pipeline's West Texas System, which carries crude from stations in New Mexico to Enterprise's terminal in Midland, Texas. The open season ends June 24.

[Oil & Gas Journal](#) (5/29)



Bakken oil patch braces for looming labor shortage

North Dakota's Bakken Shale has sufficient frack crews to operate the 60 rigs currently active in the region, but state Department of Mineral Resources Director Lynn Helms warned of a potential worker shortage if the rig count jumps to 70. "We're going to see another surge of workers from out of state laying pipelines, building compression facilities and building natural gas plants," Helms said.

[Upstream](#) (subscription required) (5/25)



EXPLORATION & PRODUCTION

Lack of pipelines, flaring limits threaten Permian production growth

The surging output of natural gas as a byproduct of oil production, along with the Permian Basin's gas infrastructure bottlenecks, may force oil drillers to shut wells unless they are able to secure waivers to flare more gas, said Texas Railroad Commissioner Ryan Sitton. The Permian's gas capacity crunch is expected to worsen by the end of the year, but Morningstar Director of Research for Commodities and Energy Sandy Fielden said producers may get some relief "through pricing collapse as Permian gas moves north and east (or west to California) into other markets."

[S&P Global Platts](#) (5/25)



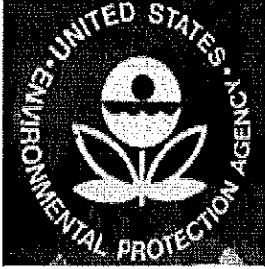
Brookside Energy sets initial production record in Okla.

Australian oil and natural gas producer Brookside Energy reported strong results from one of its wells in Oklahoma's STACK play, which achieved a record initial production rate of about 5,400 barrels of oil equivalent per day. "Excellent initial production rates like these continue to demonstrate the very high productivity and reserve potential of wells being drilled across the Anadarko basin plays and ultimately justify further increases in per acre valuations," said Brookside Managing Director David Prentice.

[Upstream](#) (subscription required) (5/29)



EPA faces lawsuit over biofuel waivers



(Justin Sullivan/Getty Images)

Ethanol and farm groups have joined forces to sue the Environmental Protection Agency over its decision to grant waivers from the Renewable Fuel Standard to three refineries owned by CVR Energy and HollyFrontier.

Reuters (5/29)



API NEWS

API Fitness-for Service: API 579-1/ASME FFS


This Fitness-For-Service training course will provide an introduction to API 579-1/ASME FFS-1. This training course covers all of the sections of API 579-1/ASME FFS-1 with a focus on the Level 1 and Level 2 assessment procedures. Instructors will discuss the background and logic behind the assessment procedures, guide the students through examples, and discuss procedures and solutions in detail. Presented by: Equity Engineering Group, June 26 to 29. To learn more about this course and to register, visit the [API-U Calendar](#).



Benefits of API 18LCM registration

API's new Product Lifecycle Management System Quality registration program has the benefits of recognition of an organization's commitment to managing equipment within a conforming life cycle management meeting a leading industry standard. Including a commitment to the identification and traceability of equipment providing transparency relating to equipment history and life cycle. Organizations are recognized for their conformance to 18LCM and API Specification Q2. Registered organizations will have the right to use the API registration marks and identify themselves as API 18LCM registered. Registered organizations will be identified in the [API Composite List](#). [Learn more](#) and [apply now](#).



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Treat your inferiors as you would be treated by your betters.

Seneca,
philosopher



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Wolf, Jimmy

From: Wind Energy SmartBrief <awea@smartbrief.com>
Sent: Tuesday, May 29, 2018 3:22 PM
To: Wolf, Jimmy
Subject: AWEA's Kiernan applauds passage of N.J. clean energy bill

Created for jimmy.wolf@ohiohouse.gov | [Web Version](#)

May 29, 2018

Wind Energy SmartBrief

News for wind power professionals and advocates

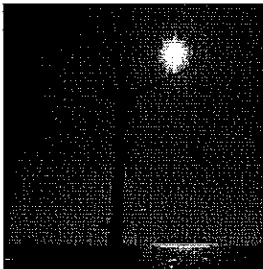


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INDUSTRY UPDATE

AWEA's Kiernan applauds passage of N.J. clean energy bill



(Mike Hewitt/Getty Images)

American Wind Energy Association CEO Tom Kiernan praised the passage of clean energy legislation in New Jersey that will add 3,500 megawatts of new installed offshore wind capacity. Gov. Phil Murphy "sent an unambiguous signal that New Jersey is ready for clean energy investment that will lead to good jobs and a more prosperous economy," said Kiernan.

[Daily Energy Insider](#) (5/25)



Opinion: Congress should fund job training for clean energy

The positions of wind turbine technician and solar installer will likely be the fastest growing jobs through 2026 and Congress should take advantage of that momentum by investing in job-training initiatives for the industries, writes Clean Energy Leadership Institute fellow Becky Cairns, citing Labor Department data. "Injecting federal dollars presents the best opportunity to produce the workers we need to develop our offshore wind resources and send more carbon-free electricity to the grid," she writes.

[The Hill](#) (5/24)



PROJECT FOCUS

NextEra seeks approval to install lighting tech at N.D. wind farm

NextEra Energy Resources is seeking approval from the Federal Aviation Administration before installing light-mitigating technology at its Oliver III project, says Communications Manager Bryan Garner. The North Dakota Public Service Commission requires the project to install the technology by the end of the year, but Garner says NextEra needs federal approval before it can move forward.

[The Bismarck Tribune \(N.D.\) \(5/20\)](#)



Avangrid Renewables begins operations at N.M. project

Avangrid Renewables has reached full operations at its 142-turbine, 298-megawatt El Cabo Wind Farm near Encino, N.M., which is creating opportunities for the surrounding community. "These are good-paying jobs. If it wasn't for opportunities like this, I'd have to leave the state," said Shane Ferreira, who works at El Cabo.

[Albuquerque Journal \(N.M.\) \(free content\) \(5/28\)](#)



OPERATIONS & MAINTENANCE

UK initiative looks to data to cut offshore wind O&M costs

UK firm Texo Drone Survey and Inspection and other industry partners have launched an initiative that hopes to use smart technology to gather data about the offshore wind industry. That will cut operations and maintenance costs and improve safety, according to the partners. Texo DSI will conduct drone surveys for the project.

[ReNews \(UK\) \(5/23\)](#)



ECONOMY, ENERGY & TRENDS

Editorial: Ameren wind project will benefit Mo. economy

Ameren Missouri recently unveiled plans to build a 400-megawatt wind farm in Missouri, signaling it's ready to embrace renewables and the many benefits the industry has to offer, writes the editorial board of The Missourian. "Wind energy is helping drive the American economy's resurgence," the board writes.

[The Missourian \(Washington, Mo.\) \(5/25\)](#)



IRENA: Corporate demand is a major renewable energy driver

Corporate demand for renewable energy is surging and will continue to do so as prices fall further and sustainability concerns remain relevant, according to the International Renewable Energy Agency. "Renewable energy sourcing has become a mainstream pillar of business strategy in recent years," says Director-General Adnan Amin.

[North American Windpower online \(5/25\)](#)



POLICY WATCH

Kan., Mo. utilities to form single, renewables-focused firm

Missouri utility Great Plains Energy and Kansas utility Westar Energy have secured regulatory approval to merge into a single entity known as Evergy. The deal is expected to close in June, and the resulting parent company will source nearly one-third of its total electricity from renewables and will work to create more renewable energy buying options for its customers, said the companies.

[North American Windpower online \(5/25\)](#)



AWEA NEWS

PJM auction results offer latest evidence there is no grid reliability emergency

Over the past year, there's been no shortage of debate about grid reliability, particularly across the Mid-Atlantic and Northeast. A growing list of experts have declared the grid reliable, and new PJM auction results confirm these findings. [Read more.](#)



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To be good and lead a good life means to give to others more than one takes from them.

Leo Tolstoy,
writer



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Wolf, Jimmy

From: Shale SmartBrief Powered by API <shale@smartbrief.com>
Sent: Tuesday, May 29, 2018 2:23 PM
To: Wolf, Jimmy
Subject: Lack of pipelines, flaring limits threaten Permian production growth

Created for jimmy.wolf@ohiohouse.gov | [Web Version](#)

May 29, 2018

Shale SmartBrief

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News on shale oil and natural gas

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TOP NEWS

Lack of pipelines, flaring limits threaten Permian production growth

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[S&P Global Platts](#) (5/25)



NEWS FROM THE FIELD

Bakken oil patch braces for looming labor shortage

North Dakota's Bakken Shale has sufficient frack crews to operate the 60 rigs currently active in the region, but state Department of Mineral Resources Director Lynn Helms warned of a potential worker shortage if the rig count jumps to 70. "We're going to see another surge of workers from out of state laying pipelines, building compression facilities and building natural gas plants," Helms said.

[Upstream](#) (subscription required) (5/25)



Callon Petroleum acquires Permian acreage for \$570M

Callon Petroleum has agreed to acquire 28,657 net surface acres in the Permian Basin from Cimarex Energy for \$570 million in a deal that would expand Callon's Permian foothold to 86,000 net surface acres. The assets produced 6,831 barrels of oil equivalent per day in the first quarter.

[Oil & Gas Journal](#) (5/24)



Brookside Energy sets initial production record in Okla.

Australian oil and natural gas producer Brookside Energy reported strong results from one of its wells in Oklahoma's STACK play, which achieved a record initial production rate of about 5,400 barrels of oil equivalent per day. "Excellent initial production rates like these continue to demonstrate the very high productivity and reserve potential of wells being drilled across the Anadarko basin plays and ultimately justify further increases in per acre valuations," said Brookside Managing Director David Prentice.

[Upstream](#) (subscription required) (5/29)



Apache to anchor Enterprise Products' Shin Oak pipeline

Apache has signed on as a customer for Enterprise Products Partners' 658-mile Shin Oak natural gas liquids pipeline running from Reeves County, Texas, to Mont Belvieu, Texas. The pipeline will have an initial capacity of 550,000 barrels per day and is due to enter service in the second quarter of 2019.

[Houston Chronicle](#) (tiered subscription model) (5/24)



Black Mountain Sand planning Eagle Ford sand mine

Black Mountain Sand is expanding to the Eagle Ford Shale with plans to build a sand mine to serve hydraulic fracturing operations in the region. The mine, expected to be completed by the end of the year, will be located in Atascosa County, Texas, and will have a capacity of 2.2 million metric tons of sand annually.

[Houston Chronicle](#) (tiered subscription model) (5/24)



ECONOMIC IMPACT

N.D. oil, gas revenues exceed expectations

The oil price rally has pushed North Dakota's oil and natural gas tax revenues 25% above forecast, generating \$1.6 billion for the state's current two-year budget cycle that started in July -- \$323 million more than initial estimates, according to a report by the state Legislature's research arm.

[The Associated Press](#) (5/24)



Harold Hamm sees US oil topping \$80 per barrel



Hamm (Alex Wong/Getty Images)

Continental Resources Chairman and CEO Harold Hamm believes US oil prices have more room to increase in the future, potentially crossing the \$80-per-barrel mark. "We're not looking at \$100 oil in the future, or probably \$90 oil, but it certainly could be in the mid-\$70s and low \$80s," Hamm said in an interview.

CNBC (5/23)



API NEWS

Service Station Contractor Safety Program


The premier program offered by API WorkSafe is the Service Station Contractor Safety Program that identifies contractor personnel who have passed a standardized examination covering the latest service station industry safety practices, based on API Recommended Practice 1646, Safe Work Practices for Contractors Working at Retail Petroleum/Convenience Facilities. The program provides awareness-level training on key safety issues found at petroleum retail job sites. Coming soon: New interactive course covering API RP 1646, 2nd Edition. [Learn more.](#)



Bulletin E3, Wellbore Plugging and Abandonment Process, 2nd Edition

This publication addresses the environmental concerns related to well abandonment and inactive well practices. The primary environmental concerns are protection of usable aquifers from fluid migration and isolation of hydrocarbon production and water injection intervals. Additional issues in the document include protection of surface soils and surface waters, future and use, and permanent documentation of plugged and abandoned wellbore locations and conditions. To purchase this publication, visit the [API Publications Store](#).



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To be good and lead a good life means to give to others more than one takes from them.

Leo Tolstoy,
writer



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Wolf, Jimmy

From: Thomas, AJ
Sent: Wednesday, May 23, 2018 11:20 AM
To: House_All
Subject: ALERT- HAPPENING NOW: Deconstructing the Administrative State Luncheon

Come on up to the 31st Floor!

From: Thomas, AJ
Sent: Tuesday, May 15, 2018 9:34 AM
To: Thomas, AJ <AJ.Thomas@ohiohouse.gov>
Subject: RE: Deconstructing the Administrative State Luncheon

Make sure to respond by **this Friday 5/18** for a free lunch! See below:

From: Thomas, AJ
Sent: Friday, May 11, 2018 11:50 AM
To: Thomas, AJ <AJ.Thomas@ohiohouse.gov>
Subject: Deconstructing the Administrative State Luncheon

Hello! Had enough of bureaucracy? Tired of all the red tape? Concerned about rogue agencies seemingly operating impervious to oversight? I am, too!

A wise man once said, "There is no such thing as a free lunch," but he was wrong!

On Wednesday May 23rd there will be a panel discussion of HB580 featuring the American Principles Project's Erin Tuttle, Greg Lawson of The Buckeye Institute, and Micah Derry of Americans for Prosperity. It will be moderated by Representative Andy Thompson. There will also be a free lunch provided by the parties in question.

House Bill 580, adds oversight and transparency to Ohio executive agencies' applications for federal grants, in an effort to control the rise of the administrative state. The discussion will include how the bureaucracy of our federal and state governments has grown over time, and how this administrative growth has specifically hurt the State of Ohio through federal grants and mandates. We will discuss how HB580 will help address the problem we have with a rising administrative state, and institute oversight via the executive branch.

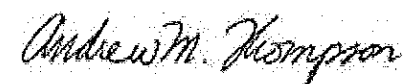
WHERE: 31st Fl. North Room

WHEN: Wednesday May 23rd from 11:00-12:15

WHO: All Members and Staff are invited

Please RSVP to AJ Thomas (AJ.Thomas@ohiohouse.gov) by Friday May 18th so we may have a count for lunch.

We hope to see you there!



Andy Thompson
State Representative



THE BUCKEYE INSTITUTE



AMERICANS FOR PROSPERITY.

Wolf, Jimmy

From: Thomas, AJ
Sent: Friday, May 18, 2018 12:32 PM
To: Thomas, AJ
Subject: FW: Deconstructing the Administrative State Luncheon

Final chance! Don't miss out on lunch and a great opportunity to see what we are doing to control the rise of the administrative state. Thanks!

AJ THOMAS
Legislative Aide
State Representative Andy Thompson | Ohio's 95th House District
Ohio House of Representatives
77 South High Street, 11th Floor
Columbus, Ohio 43215
Office number: (614) 644-8728
AJ.Thomas@ohiohouse.gov

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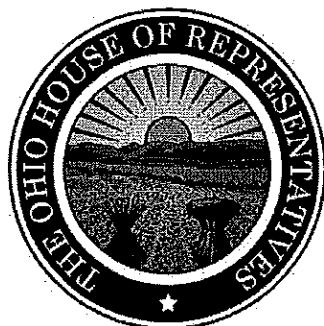
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Andrew M. Thompson

Andy Thompson
State Representative
House District 95



THE BUCKEYE INSTITUTE



AMERICANS FOR
PROSPERITY.

Wolf, Jimmy

From: API SmartBrief <api@smartbrief.com>
Sent: Friday, May 18, 2018 9:53 AM
To: Wolf, Jimmy
Subject: Pipeline companies to consolidate MLP subsidiaries amid tax changes

Created for jimmy.wolf@ohiohouse.gov | [Web Version](#)

May 18, 2018



TOP STORY

ABS Group

Pipeline companies to consolidate MLP subsidiaries amid tax changes

Pipeline companies Williams Cos., Cheniere Energy and Enbridge on Thursday unveiled plans to buy out their subsidiaries organized as master limited partnerships in the wake of a Federal Energy Regulatory Commission ruling that eliminated some tax benefits for MLPs. "Under the newly changed FERC tax policy, holding certain interstate pipelines in MLP structures is highly unfavorable to unitholders and is no longer advantageous," said Enbridge, which will pay \$8.85 billion to purchase its independent units, including Spectra Energy Partners and Enbridge Energy Partners.

Reuters (5/17)



Webinar: Common Pitfalls in RBI Assessments

Knowing which mistakes to avoid when performing risk-based inspection (RBI) assessments can help operators prevent additional costs and increase their operational efficiency. Join our [webinar](#) where ABS Group will provide an overview of how to avoid common pitfalls for more effective RBI assessments.

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INDUSTRY NEWS

Lack of VLCC loading capacity could limit US crude exports

The inability of US Gulf Coast ports to handle very large crude carriers threatens to limit US crude export potential since using smaller ships is less time- and cost-effective and therefore would require a wider price differential between US crude and international oil prices to make it economical. The Louisiana Offshore Oil Port is currently the only facility that can directly load VLCCs, while most Gulf Coast ports can only accommodate vessels with capacities of up to 500,000 barrels.

U.S. Energy Information Administration (5/16)



Brent crude crosses \$80-per-barrel mark for 1st time in over 3 years



(Mario Tama/Getty Images)

Brent crude settled down 9 cents to \$79.19 per barrel on Thursday after reaching a session high of \$80.50 per barrel, the highest level since Nov. 24, 2014. West Texas Intermediate crude closed at \$71.49 per barrel after trading as high as \$72.30 during the session.

CNBC (5/18)



Opinion: Pipeline investments key to more jobs, improved energy security

Increased investment in pipeline projects can enhance energy security and ensure customer access to affordable, reliable energy, write American Petroleum Institute President and CEO Jack Gerard and Laborers' International Union of North America General President Terry O'Sullivan. Additionally, a recent ICF study estimates private sector investment in energy infrastructure could reach \$1.34 trillion by 2035, with associated employment seen averaging more than 1 million jobs each year.

The Hill (5/17)



Jupiter MLP to expand crude export dock at Port of Brownsville

Logistics company Jupiter MLP has received regulatory permission to expand a crude export dock at the Port of Brownsville in Texas to be able to handle Suezmax-size vessels. The company also plans to build an offshore facility that would accommodate and load very large crude carriers, but the projects are not expected to be completed earlier than 2020.

Reuters (5/17)



EXPLORATION & PRODUCTION

US shale drillers still struggle to deliver positive cash flow

Even with oil prices around \$70 per barrel, the top 20 US shale oil producers collectively spent nearly \$2 billion more than they generated in the first quarter as bad hedges, labor and material shortages and transportation bottlenecks weighed on cash flows, according to an analysis of FactSet data. The rush to hedge production when crude prices hit \$50 to \$55 per barrel last year is now preventing drillers from capitalizing on the oil price rally and could reduce revenues for six Permian Basin-focused drillers by 7% this year, according to Wood Mackenzie.

[The Wall Street Journal \(tiered subscription model\)](#) (5/17)



ConocoPhillips looks to Eagle Ford, Bakken amid Permian constraints

Infrastructure constraints in the Permian Basin are encouraging ConocoPhillips to look elsewhere for growth opportunities, particularly in the Eagle Ford Shale and Bakken Shale, but also in the Austin Chalk play in Louisiana. "The cost structure is lower, and we're not seeing the sort of rapid inflation you're seeing in the Permian," said ConocoPhillips Chairman and CEO Ryan Lance.

[Houston Chronicle \(tiered subscription model\)](#) (5/16)



POLICY WATCH

Colo. city leaders approve extension of fracking moratorium

The Boulder, Colo., City Council on Tuesday voted to extend the city's moratorium on accepting oil and natural gas drilling applications by two years. Even though no company has shown interest in drilling in Boulder, city staff say the moratorium extension is a "cautionary step."

[Daily Camera \(Boulder, Colo.\)](#) (5/16)



API NEWS

API Specification Q2 Fundamentals and Practitioner Training

This course addresses the quality management systems for service supply organizations for the upstream petroleum and natural gas industries. Participants will be given insight into the drivers behind Q2's importance and its value in the oil and natural gas industry. Using practical examples and hands-on application, this course is designed to progressively give you introductory to advanced knowledge of Q2 requirements and interpretations. Presented by AxiomLogics, June 4 to 7, July 16 to 19; ICO International Group, June 4 to 7; Qualified Specialists International, June 4 to 7; Bureau of Quality Surveillance, June 11 to 14, June 19 to 22; Global Management Solutions, June 19 to 22, July 17 to 20; Mireaux Management Solutions, July 10 to 13. To learn more about this course and to register, visit the [API-U Calendar](#).



2018 Exploration and Production Standards Conference on Oilfield Equipment and Materials

Please join us for API's 2018 Exploration and Production Standards Conference on Oilfield Equipment and Materials in Denver on June 11 to 15. The development of consensus standards is one of API's oldest and most successful programs. The Upstream segment covers over 300 standards. The breadth of this vital program is an important indication of the varied industry contacts that attendees can make during the sessions and networking opportunities. [Learn more.](#)



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Those who are in reality superior in intelligence can be accepted by their fellows only if they pretend they are not.

Marya Mannes,
writer and critic



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Wolf, Jimmy

From: Shale SmartBrief Powered by API <shale@smartbrief.com>
Sent: Thursday, May 17, 2018 1:55 PM
To: Wolf, Jimmy
Subject: US shale drillers still struggle to deliver positive cash flow

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TOP NEWS

US shale drillers still struggle to deliver positive cash flow

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[The Wall Street Journal \(tiered subscription model\) \(5/17\)](#)



NEWS FROM THE FIELD

ConocoPhillips looks to Eagle Ford, Bakken amid Permian constraints

Infrastructure constraints in the Permian Basin are encouraging ConocoPhillips to look elsewhere for growth opportunities, particularly in the Eagle Ford Shale and Bakken Shale, but also in the Austin

Chalk play in Louisiana. "The cost structure is lower, and we're not seeing the sort of rapid inflation you're seeing in the Permian," said ConocoPhillips Chairman and CEO Ryan Lance.

[Houston Chronicle \(tiered subscription model\)](#) (5/16)



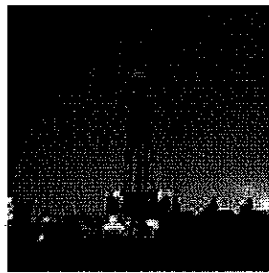
Crude settles at highest level since 2014 on shrinking US inventories

Crude futures closed at the highest level since late 2014 on Wednesday, with West Texas Intermediate crude for June delivery up 18 cents to \$71.49 per barrel and Brent for July settlement up 85 cents to \$79.28. WTI for July traded at a discount of \$7.72 per barrel to Brent, the widest front-month spread since 2015.

[BloombergQuint \(India\)](#) (5/16)



Gas output in N.D. breaks record in March while oil production dips



North Dakota drillers pumped a record 2.1 billion cubic feet of natural gas per day in March, with companies capturing 89% of the gas, according to the state's Department of Mineral Resources. Meanwhile, preliminary data show North Dakota oil production fell 1% to 1.16 million barrels per day in March, but Director of Mineral Resources Lynn Helms expects June oil production to break the 1.2-million-barrel-per-day record set in December 2014.

[The Bismarck Tribune \(N.D.\)](#) (5/15)

(Andrew Burton/Getty Images)



Widening WTI-Dubai crude spread seen boosting US oil exports

West Texas Intermediate crude's discount to Middle East benchmark Dubai reached \$3.21 per barrel on Tuesday, its widest level since December, as growing inventories in Cushing, Okla., and surging US output weigh on US oil prices. However, WTI's weakness along with the prospect of reduced Iranian exports could encourage Asian buyers to purchase more American barrels.

[BloombergQuint \(India\)](#) (5/16)



IEA revises down global oil demand growth forecast for 2018

The International Energy Agency sees global oil demand expanding by 1.4 million barrels per day in 2018, compared with a previous forecast of 1.5 million barrels per day, as stronger oil prices and reduced fuel subsidies in emerging nations quell consumers' appetite for oil.

[Reuters](#) (5/16)



SPOTLIGHT ON POLICY

Colo. city leaders approve extension of fracking moratorium

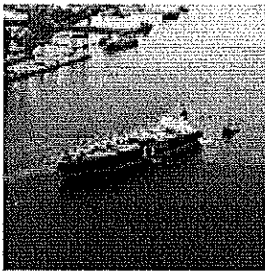
The Boulder, Colo., City Council on Tuesday voted to extend the city's moratorium on accepting oil and natural gas drilling applications by two years. Even though no company has shown interest in drilling in Boulder, city staff say the moratorium extension is a "cautionary step."

[Daily Camera \(Boulder, Colo.\) \(5/16\)](#)



ECONOMIC IMPACT

Opinion: US LNG export boom strengthens economy, national security



(Roslan Rahman/AFP/Getty Images)

The advent of hydraulic fracturing has transformed the US into a natural gas net exporter, with liquefied natural gas exports quadrupling from 500 million cubic feet per day in 2016 to 1.94 billion cubic feet per day last year, writes Chuck DeVore. LNG exports are on track to rise fivefold from 2017 levels to 9.6 billion cubic feet per day by 2019, while the value of LNG exports should climb from nearly \$5 billion this year to \$12 billion in 2019.

[Forbes \(5/14\)](#)




API NEWS

API Specification Q1 9th Edition Fundamentals and Practitioner

This course frames the management system requirements in a managerial and business prospective and provides a working understanding of the 9th Edition requirements. Participants will be given insight into the drivers behind Q1's importance and its value in the oil and natural gas industry. Using practical examples and hands-on application, the course is designed to progressively give you introductory to advanced knowledge of Q1 requirements and interpretations. Presented by Aston Technical Consulting Services, June 4 to 7; Mireaux Management Solutions, June 4 to 7; Bureau of Quality Surveillance, June 5 to 8, June 18 to 21, July 16 to 19; Inserpetrol, June 5 to 8; Qualified Specialists International, June 18 to 21, July 23 to 26; Eurotech Assessment and Certification Services, June 25 to 28, July 23 to 26; Global Management Solutions, June 25 to 28, July 23 to 26; ICO International Group, June 25 to 28; AxiomLogistics, July 9 to 12. To learn more and to register, visit the [API-U Calendar](#).



 **Learn more about Shale:** [Energy Tomorrow](#) | [About API](#) | [API Policies and Issues](#)



There are many things that seem impossible only so long as one does not attempt them.

Andre Gide,
author



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Wolf, Jimmy

From: Shale SmartBrief Powered by API <shale@smartbrief.com>
Sent: Tuesday, May 15, 2018 1:52 PM
To: Wolf, Jimmy
Subject: US shale production to set record in June

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May 15, 2018

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TOP NEWS

US shale production to set record in June

The Energy Information Administration sees US shale output increasing by approximately 145,000 barrels per day to a record of 7.18 million barrels per day in June. The Permian Basin will drive the gains, as production there is expected to rise by 78,000 barrels per day to a record of 3.28 million barrels per day, while Eagle Ford production is seen jumping by 33,000 barrels per day to 1.39 million barrels per day.

[Reuters](#) (5/14)



NEWS FROM THE FIELD

Permian bottlenecks drive shale producers away

Oilfields including North Dakota's Bakken, Oklahoma's Cana Woodford and South Texas' Eagle Ford formations are seeing a surge in investment as pipeline bottlenecks and labor and materials shortages in the Permian Basin prompt shale drillers to explore alternatives. EOG Resources saw production rise 15% in the first quarter while profits were up over 2,000% from a year earlier, a performance the company attributed to its diversified portfolio, which includes assets in the Permian Basin as well as Wyoming, Colorado, Oklahoma and North Dakota.

[The Wall Street Journal](#) (tiered subscription model) (5/14)



Wyo. oil regulator faces unprecedented drilling-permit backlog

Higher oil prices have created an unprecedented backlog of about 10,000 applications for drilling permits in Wyoming's Powder River Basin, but many of the operators requesting permits have no plans to drill and only want to secure the best position, according to Mark Watson, the supervisor of the Wyoming Oil and Gas Conservation Commission. To ease the logjam, Watson has created a policy that gives operators two years to drill a well and prioritizes applications from companies ready to start drilling.

[Star-Tribune \(Casper, Wyo.\) \(tiered subscription model\)](#) (5/14)



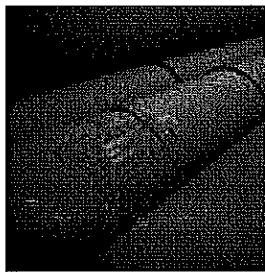
ConocoPhillips to divest North Sea assets as it emphasizes US shale

ConocoPhillips is reportedly planning to sell its North Sea oilfields for up to \$2 billion as the US oil major sharpens its focus on its domestic shale business.

[Reuters](#) (5/14)



EPIC Midstream secures partnerships for Permian pipeline



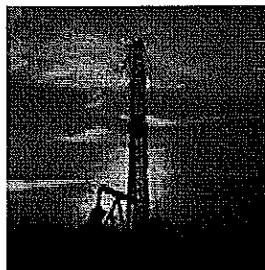
(Tom Pennington/Getty Images)

EPIC Midstream Holdings has struck agreements with Apache Corp. and Noble Energy for capacity on the 730-mile EPIC Crude Oil Pipeline running from the Permian Basin to Corpus Christi, Texas. The two producers have committed to 30% of the pipeline's planned capacity of 590,000 barrels per day, and they also have the option to acquire stakes in the pipeline.

[Houston Chronicle \(tiered subscription model\)](#) (5/11)



Texas drilling activity continues to gain momentum



(Spencer Platt/Getty Images)

Texas permitting activity grew 34% year-on-year in April, with the Texas Railroad Commission issuing 1,221 original drilling permits, while well completions were up from 439 in April 2017 to 616 last month. Oil companies have completed 3,514 wells so far this year, a 43% increase from the same period last year, but the inventory of drilled-but-uncompleted wells in the Permian Basin is also on the rise, up 122 from February to 3,044 DUCs in March.

[Reuters](#) (5/10)



SPOTLIGHT ON POLICY

Bakken producers brace for tougher flaring rules in N.D.

Insufficient natural gas midstream infrastructure may force Bakken Shale drillers to scale back production to comply with North Dakota's upcoming flaring rules, which will require operators to

capture 88% of gas produced from their wells -- up from 85% now -- starting in November. Natural gas production in the state hit an all-time record of 2.1 billion cubic feet per day in February.

[Upstream \(subscription required\) \(5/10\)](#)



ECONOMIC IMPACT

Borealis CEO: US shale has long-term growth potential

The US shale industry could offer up to 20 years of positive economic developments, including in ethane, polyethylene and polypropylene, says Borealis CEO Mark Garrett.

[CNBC \(5/13\)](#)



API NEWS

API RP 578 Positive Material Identification

Presented by Analytical Training Consultants, this two-day course covers API Recommended Practice 578 Positive Material Identification using XRF/OES technologies. Participants will gain an understanding of API RP 578 guidelines and application procedures, as well as a technical understanding of XRF/OES. Presented by Analytical Training Consultants, June 20 to 21. To learn more about this course and to register, [visit the API-U Calendar](#).



Technical Report 980, Monolithic Refractories: Installation and Dryout

This technical report covers the installation and dryout of monolithic refractory lining materials for hydrocarbon processing industry applications. It discusses the best practice procedures and techniques used in the installation of refractory concrete, as well as those for air- and heat-setting plastics and ramming mixes. In addition, it discusses the need for curing and dryout and procedures to achieve successful results. This instruction is consistent with API Standard 936, which is the HPI industry standard for the installation quality control of monolithic refractories. It also serves as the body of knowledge document for the API 936 Refractory Personnel Certification Program. This report is the last in a series of three API reports covering the use of refractory concrete, plastics and ramming mixes for applications for the hydrocarbon processing industry. Its content is complemented by the two other reports in this series: TR 978, Monolithic Refractories: Manufacture, Properties and Selection, 1st Edition and TR 979, Applications of Refractory Lining Materials. To purchase this publication, visit the [API Publications Store](#).



 **Learn more about Shale:** [Energy Tomorrow](#) | [About API](#) | [API Policies and Issues](#)



What, after all, has maintained the human race on this old globe despite all the calamities of nature and all the tragic failings of mankind, if not faith in new possibilities, and courage to advocate them.

Jane Addams,
social activist



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Wolf, Jimmy

From: Thomas, AJ
Sent: Tuesday, May 15, 2018 9:34 AM
To: Thomas, AJ
Subject: RE: Deconstructing the Administrative State Luncheon

Make sure to respond by **this Friday 5/18** for a free lunch! See below:

From: Thomas, AJ
Sent: Friday, May 11, 2018 11:50 AM
To: Thomas, AJ <AJ.Thomas@ohiohouse.gov>
Subject: Deconstructing the Administrative State Luncheon

Hello! Had enough of bureaucracy? Tired of all the red tape? Concerned about rogue agencies seemingly operating impervious to oversight? I am, too!

A wise man once said, "There is no such thing as a free lunch," but he was wrong!

On Wednesday May 23rd there will be a panel discussion of HB580 featuring the American Principles Project's Erin Tuttle, Greg Lawson of The Buckeye Institute, and Micah Derry of Americans for Prosperity. It will be moderated by Representative Andy Thompson. There will also be a free lunch provided by the parties in question.

House Bill 580, adds oversight and transparency to Ohio executive agencies' applications for federal grants, in an effort to control the rise of the administrative state. The discussion will include how the bureaucracy of our federal and state governments has grown over time, and how this administrative growth has specifically hurt the State of Ohio through federal grants and mandates. We will discuss how HB580 will help address the problem we have with a rising administrative state, and institute oversight via the executive branch.

WHERE: 31st Fl. North Room

WHEN: Wednesday May 23rd from 11:00-12:15

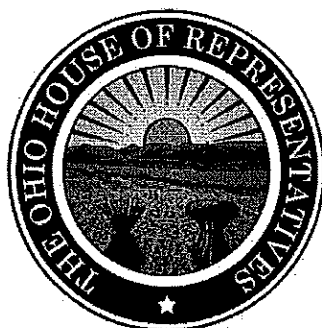
WHO: All Members and Staff are invited

Please RSVP to AJ Thomas (AJ.Thomas@ohiohouse.gov) by Friday May 18th so we may have a count for lunch.

We hope to see you there!

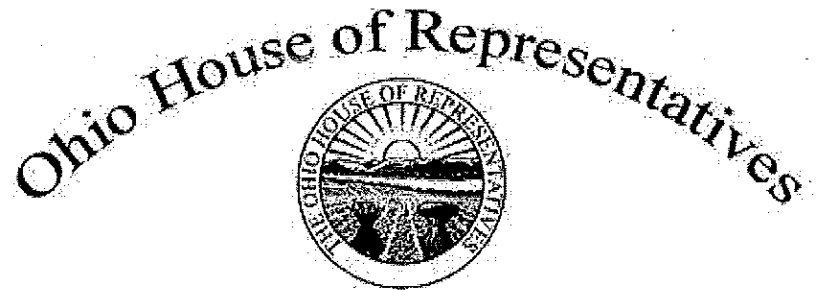
Andrew M. Thompson

Andy Thompson
State Representative
House District 95



Wolf, Jimmy

From: Phillips, Taylor
Sent: Monday, May 14, 2018 12:29 PM
To: Rep13
Subject: Co-Sponsor Request-Prohibition of Restraints on Pregnant Prisoners



**State Representative Nickie J. Antonio
Ohio House District 13**

MEMORANDUM

To: All House Members
From: Representative Nickie J. Antonio
Date: May 14, 2018
Re: Co-Sponsor Request-Prohibition of Restraints on Pregnant Prisoners

I will soon be introducing legislation to prohibit corrections officers from shackling pregnant inmates using physical restraints during the inmate's third trimester of pregnancy, labor, and delivery.

There is overwhelming evidence that physical restraints are dangerous to both mothers and developing infants after the second trimester, let alone during labor and delivery. This practice impedes pregnant inmates' ability to protect their child if they fall – either failing to catch themselves as a result of restraints, or by tripping over the shackles themselves. During labor and delivery, the practice of shackling often not only delays/prevents practitioners from providing medically necessary care, but often permanently disfigures mothers, burdening them with life-long disabilities.

There is universal consensus among every court that has addressed this issue--the practice of shackling pregnant inmates constitutes unnecessary and wanton infliction of pain under the protections of eighth amendment.

Increasingly, other states are passing legislation to protect pregnant inmates from this violation of rights – California, Illinois, and New York are just three of the prominent states that have passed legislation banning or severely curtailing the shackling of pregnant inmates.

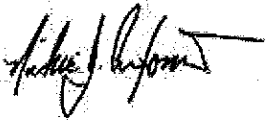
While systemic issue reports from Ohio's Correctional Institution Inspection Committee imply that the Ohio Department of Corrections does have security policies regarding the physical restraint of pregnant inmates, these policies are not made public. Without a having a higher level of accountability, there is little guarantee that pregnant inmates and developing infants are afforded the safety, health, and dignity they are entitled to. There are no other barriers in Ohio to prevent this barbaric process. Anecdotal reports from healthcare providers suggests that this practice continues.

Women's prison population growth outpaces men's in Ohio. The opioid epidemic is drastically increasing the rate at which women are incarcerated in Ohio and the state's corrections infrastructure has demonstrated that it is ill prepared to handle the unique medical needs of women, particularly with such a marked influx in female inmates.

This alarming practice of shackling a woman during her third trimester and delivery is not what quality reproductive care looks like. This legislation is the first step to ensuring incarcerated women in Ohio are given the dignity, healthcare and safety they deserve. As public servants, we have an obligation to ensure that the people of Ohio are protected by the rights they are guaranteed in this country – this includes incarcerated women.

If you are interested in co-sponsoring this legislation or should you have any questions or concerns please contact my Legislative Aide, Taylor Phillips at Taylor.Phillips@ohiohouse.gov or 614-466-5921 by **May 15, 2018 at 4:00 PM.**

Thank you for your consideration.



Nickie J. Antonio | State Representative | Ohio House District 13

Wolf, Jimmy

From: Guzman, Angel
Sent: Monday, May 14, 2018 8:30 AM
To: Guzman, Angel
Subject: Co-Sponsor Request: Employee Public Assistance Report

*****Deadline to Co-Sponsor is Today at Noon*****

Representative Kelly has been Added as a Joint Sponsor



**State Representative Stephanie Howse
House District 11**

MEMORANDUM

To: All House Members
From: Representative Stephanie Howse
Date: May 10, 2018
RE: Co-Sponsor Request: Employee Public Assistance Report

Greetings Colleagues,

I will soon be introducing legislation that will create an annual report of the number of employees from both the public and private sectors that currently receive some form of public assistance.

Under this bill, the government will be required to compile a list of the Top 50 public and private employers with the highest amount of employees participating in public assistance programs, such as Medicaid, Child Care, Cash Programs, Food Programs, among others.

This report would help determine the areas of labor that require critical attention from the state, enabling the path for legislation specifically tailored to help workers in greater need. Additionally, this bill would serve as a tool to expose problems within employers and certain industries that limit an employee's opportunity to attain financial progress.

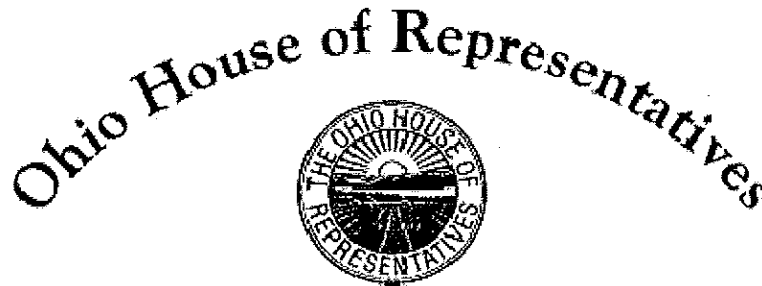
If you would like to co-sponsor this bill, do not hesitate to contact Ángel Guzmán at (614) 466-1414 or Angel.Guzman@ohiohouse.gov. The deadline to co-sponsor is **Monday, May 14 at 12:00pm.**

Wolf, Jimmy

From: Guzman, Angel
Sent: Friday, May 11, 2018 9:01 AM
To: Guzman, Angel
Subject: Co-Sponsor Request: Employee Public Assistance Report

Representative Kelly has been Added as a Joint Sponsor

Thank you to our current co-sponsors: Rep. Sykes, Rep. Ramos, and Rep. Sheehy.



**State Representative Stephanie Howse
House District 11**

MEMORANDUM

To: All House Members
From: Representative Stephanie Howse
Date: May 10, 2018
RE: Co-Sponsor Request: Employee Public Assistance Report

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Wolf, Jimmy

From: SmartBrief on Leadership <leadership@smartbrief.com>
Sent: Thursday, May 10, 2018 10:26 AM
To: Wolf, Jimmy
Subject: Middle management will need training as automation takes hold

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May 10, 2018

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LEADING EDGE

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Let go of yesterday's mistakes

Leaders who are easily frustrated or disappointed can develop critical, controlling and angry behavior, writes Dan Rockwell. Choose to be caring by applying your energy to helping others, celebrating progress and letting go of the past, he writes.

[Leadership Freak \(5/8\)](#)



Move these tasks to the foreground

It takes a concerted effort to set time aside for tasks that may not appear as urgent as others but are actually more important, writes Ed Batista. These include self-care, establishing organizational routine and addressing personnel problems.

[Ed Batista blog \(5/8\)](#)





Form I-9: Don't be ICE's Next Target

The US Immigration and Customs Enforcement (ICE) is stepping up enforcement efforts by tripling its number of officers and quintupling the number of enforcement actions in 2018. **Follow these 10 critical steps** to ensure the latest Form I-9 compliance.

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STRATEGIC MANAGEMENT



Companies should persuade investors to play the long game

A new book argues corporations should focus more on long-term goals by winning over the most invested shareholders. "One of the McKinsey studies we cite in the book shows that companies that manage for the long term grow faster, have higher profitability and create more jobs," says co-author Brian Dumaine.

[Knowledge@Wharton \(5/8\)](#)



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SMARTER COMMUNICATION

How to foster communication across departments

People in different departments need a chance to get to know each other if they're to work well together, say members of the Young Entrepreneur Council. "Whether you use Slack, Telegram or an

in-house chat system, it's important to create a space where different teams can interact with each other," says Marcela De Vivo of Mulligan Funding.

[SmartBrief/Leadership](#) (5/9)



THE BIG PICTURE

Each Thursday, what's next for work and the economy

Middle management will need training as automation takes hold

Automation will change the nature of middle management roles, requiring training in new skills, writes China Gorman of UNLEASH. These managers might have fewer employees to manage but will need to interact more with customers and represent their organization's values, she writes.

[SmartBrief/Leadership](#) (5/9)



Teens still having trouble finding summer work

US teens have struggled to find summer jobs in the past 12 years. One reason is that employers favor the superior social skills of older workers and foreign-born adults, according to a report from the Center for Labor Markets and Policy at Drexel University.

[MarketWatch](#) (5/8)



IN THEIR OWN WORDS

CEO: Working with others is a critical skill

Corey Thomas, CEO of publicly owned Rapid7, says today's business environment needs more from employees than the ability to work independently. "I value more people who can help groups get through really hard things in ambiguous circumstances," he says.

[The American CEO](#) (5/9)



DAILY DIVERSION

Is an explosion imminent for Hawaii's Kilauea volcano?

Hawaii's Kilauea volcano has been erupting for more than 30 years, with lava in recent weeks destroying 26 houses and leading to an increased risk of a summit explosion. Hawaii Volcanoes National Park will close Friday because of the threat of an explosion.

[CNBC/The Associated Press](#) (5/10), [National Public Radio](#) (5/8)





The task of leadership is not to put greatness into humanity, but to elicit it, for the greatness is already there.

John Buchan,
historian and political leader



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Wolf, Jimmy

From: Westlake, Libby
Sent: Thursday, May 10, 2018 8:56 AM
To: Westlake, Libby
Subject: E-Clips for 5/10/2018

HOUSE E-CLIPS

5/10/2018

AP Associated Press

AUDIT DUE FOR GIANT OHIO E-SCHOOL CLOSED AMID FUNDING FIGHT

The state auditor is releasing his latest audit of Ohio's largest online charter school, which closed in January while challenging how the state tallied student participation to determine the e-school should repay nearly \$80 million in public funding.

JUDGE ORDERS 90-DAY PAUSE IN SUIT OVER SOCCER TEAM'S MOVE

An Ohio judge has ordered a 90-day pause in a lawsuit that seeks to stop a Major League Soccer team's proposed move to Austin, Texas.

The Columbus Dispatch
Ohio's Greatest Online Newspaper

OHIOANS APPROVED 68% OF SCHOOL LEVIES IN TUESDAY'S ELECTION

Northridge Local Schools' levy failed by 68 votes in Tuesday's primary election, one of the closest losses in the state.

CENTRAL OHIO MIGHT GET MEDIA'S FOCUS FOR US HOUSE SPECIAL ELECTION IN AUGUST

Republican Troy Balderson's narrow primary victory Tuesday increases the chances that the GOP can retain the congressional seat once held by Pat Tiberi, but the prospect of a closely contested August special election against Democrat Danny O'Connor is still likely to attract national attention.

TRUMP GOING AFTER PHARMACY-BENEFIT MANAGERS TO CUT DRUG COSTS

President Donald Trump will announce sweeping new restrictions Friday on pharmacy-benefit managers — middlemen who negotiate drug prices with manufacturers and reimbursements to pharmacies — as part of a sweeping plan designed to lower Americans' prescription drug costs.

HOUSEHOLDER FLEXES MUSCLES WITHIN OHIO HOUSE GOP

The campaign committee for Ohio House Republicans isn't accustomed to being pushed around. Flush with money, backing candidates in gerrymandered districts, OHROC, as the committee is known, has been highly successful for much of the past 30 years.

KASICH WON'T ENDORSE MIKE DEWINE JUST YET

Republican Gov. John Kasich won't endorse GOP gubernatorial nominee Mike DeWine.

OHIO GOP PRIMARY DAMAGED ITS CANDIDATES, DEMOCRATIC CHAIRMAN SAYS

Ohio Democratic Chairman David Pepper, predictably, says Republicans emerged from Tuesday's primary election with a slate full of damaged goods.

TRUMP TWEET MISPELLS 'DEWINE,' CALLS CORDRAY A 'SOCIALIST'

Dear Mr. President: First, the last name of Mike is spelled DeWine — not "Dewine."

EDITORIAL: SPREAD THE WORD ON JOB OPPORTUNITIES

In the age of online search and internet dating it seems strange that good jobs go unclaimed in Ohio because job-seekers don't know about them.

Dayton Daily News

www.daytondailynews.com

OHIO GOVERNOR RACE IS TWO DIFFERENT KINDS OF BORING, ONE EXPERT SAYS

The 2018 race for Ohio governor between Richard Cordray and Mike DeWine features two different kind of "boring" candidates, one local political scientist says.

FEW UPSETS IN LOCAL STATEHOUSE RACES

In the end, few of the Ohio statehouse races were close on Tuesday, though some were extremely hard fought in a year when Republicans will try to preserve their heavy majority in the Ohio House and Senate.

GOP RELIEVED AT OUTCOME IN CENTRAL OHIO CONGRESSIONAL RACE

Experts say Republican Troy Balderson's narrow primary victory over arch-conservative Melanie Leneghan on Tuesday gives the GOP its best shot at holding onto a central Ohio congressional district seat this year.

THE PLAIN DEALER

GOV. JOHN KASICH SIGNS EXECUTIVE ORDER ALLOWING AUTONOMOUS VEHICLE TESTING ON OHIO ROADS

Gov. John Kasich signed an executive order Wednesday morning that will allow companies to test autonomous vehicles on all public roads in Ohio.

DONALD TRUMP ENDORSES MIKE DEWINE IN THE OHIO GOVERNOR'S RACE

President Donald Trump continued his interest in Ohio politics the day after the primary election when he endorsed Republican Attorney General Mike DeWine in the governor's race.

DOES TUESDAY'S PRIMARY TURNOUT POINT TO A 'BLUE WAVE' COMING IN OHIO?

In addition to the competitive races taking place across the state Tuesday, Ohio political observers were watching another statistic: turnout.

WHERE MIKE DEWINE, RICHARD CORDRAY RAN STRONGEST IN OHIO'S 2018 GUBERNATORIAL PRIMARIES

If Tuesday's primary results are any indication, Ohio's gubernatorial race this year could be shaping up as another divide between Ohio's rural and urban voters.

THE ENQUIRER

OHIO GOVERNOR'S RACE: WILL WE SEE BARACK OBAMA, DONALD TRUMP?

Ten years ago, the treasurer of Ohio bucked the state's Democratic leaders and backed a freshman Illinois senator's campaign for president.

YEAR AFTER OVI ARREST, REPUBLICAN LAWMAKER WES RETHERFORD LOSES PRIMARY TO SARA CARRUTHERS

Last spring, police found him passed out and hunched over the wheel of his truck in a McDonald's drive-thru.

THE BLADE

(One of America's Great Newspapers)

FULL SPEED AHEAD IN OHIO'S GOVERNOR'S RACE

Their primary battles behind them, Democratic gubernatorial nominee Richard Cordray will look to tie his opponent to President Trump and a Statehouse scandal in November, while Republican Mike DeWine got a boost Wednesday from a presidential tweet labeling his opponent “a socialist.”

LUCAS COUNTY GETS ADDITIONAL STATE FUNDING FOR NALOXONE

The Ohio Department of Health has awarded the Toledo-Lucas County Health Department \$14,250 for additional naloxone kits used to reverse an opioid overdose.

SPRAGUE VICTORY FOR TREASURER SOLIDIFIES GENERAL ELECTION PICTURE

The Ohio Republican Party’s endorsed candidate for state treasurer, Rep. Robert Sprague (R., Findlay), easily won the party’s nomination to do battle with Democratic nominee Rob Richardson, a Cincinnati labor attorney, on Nov. 8.

Wolf, Jimmy

From: Ohio House Republican Communications
Sent: Monday, April 30, 2018 2:58 PM
Subject: GOP Week in Review 4/23/18 – 4/29/18



OHIO HOUSE OF REPRESENTATIVES

Majority Communications Department

GOP Week in Review

4/23/18 – 4/29/18

WOSU: New bill would overhaul Ohio's report-card grading scale for schools

Republican Rep. Mike Duffey says school districts are receiving unfair grades on their report cards which he says end up being misleading. ... Duffey is proposing a new grade-card model that puts out all in the information in a dashboard format with a function that allows parents to compare the data to other districts around the state.

This Week Community News: Prairie Township: Relief sought from high charges for water, sewer

State Rep. Laura Lanese (R-Grove City) said constituents in the 23rd District, which includes Grove City, Jackson Township, Urbancrest and portions of Hilliard, Norwich Township, Prairie Township, Franklin Township and Columbus, have showed her bills that are three times higher than their Columbus neighbors. She has co-sponsored H.B. 602 that, if passed, could provide some relief. Lanese said it would require equal rates for service territories and prohibit annexation as a condition of providing service.

Sandusky Register: Voters to decide if Ohio should change Congressional districts

The official argument in favor of Issue 1 — written by state senators Matt Huffman and Sykes, and state representatives Kirk Schuring and Jack Cera — argues significant bipartisan support would be required to create maps that last 10 years. Huffman and Schuring are Republicans, while Sykes and Cera are Democrats.

Geauga Maple Leaf: Labor of love poured into Maple Syrup Brunch

State Rep. Sarah LaTourette, State Rep. John Patterson, Ohio Congressman David Joyce and State Sen. John Eklund provided proclamations along with a special United States flag from Joyce to the Millers. ... John Patterson gave an update on House Bill 606, the maple incentive bill primarily sponsored by him and LaTourette that aims to exempt maple sap production land from taxation.

Geauga Maple Leaf: Bipartisan proposal would strengthen local maple businesses, preserve forests

"I'm pleased to sponsor House Bill 606 with Rep. Patterson, what we believe to be a modest proposal to assist Ohio's maple producers who practice a craft so rich in cultural significance to our great State," LaTourette, R-Chester Township, said. ... Patterson and LaTourette's bill would also direct sales tax generated from the sale of maple products to a new special statewide fund that would help shore up conservation and preservation efforts while fighting the threat of invasive species.

Akron Beacon Journal: Bath firefighter-paramedics recognized for job well-done

State Rep. Marilyn Slaby, R-Copley, announced Preston Gardner as the 38th House District winner of the 2018 Ohio House of Representatives Student Art Exhibition. Preston is a 10th-grader at Norton High School, where he is taught art by J.J. Thornberry.

WKSU: Ohio anti-abortion lawmaker's bill would mandate schools teach fetal development

Republican Rep. Niraj Antani's "Unborn Child Development Education Act" would require high school students to be taught about development of fetuses, "including what happens when the unborn child is in the womb and what happens during an abortion," Antani says.

Hometown Stations: Ohio Northern law students hear panel on the opioid epidemic

"It is affecting the legal community, criminal justice is under a tremendous strain because of the influx of these narcotics from Mexico," says Sprague. "The high-powered fentanyl and carfentanil that's killing people in the state of Ohio, so it's a tremendous concern and it's increasingly putting pressure on our local social infrastructure."

Circleville Herald: General Assembly looks to 'bridge the digital divide'

"Broadband access has become as necessary to our lives as is electricity, and we just don't have that access to a large part of our population," Scherer said. ... "Not having access to the internet is an economic development problem," Hood said. "It's very crucial that it be treated like a public utility like electric or water or sewer. Without [increased internet infrastructure] we're not going to be able to attract any employers or their jobs to these areas."

Sandusky Register: Editorial: Huron girl lobbies for labs

Brynne and her classmates learned about Ohio government in February and she wrote letters to state Rep. Steve Arndt, R-Port Clinton, and state Sen. Randy Gardner, R-Bowling Green, to lobby to make the black labrador Ohio's state dog.

Sentinel-Tribune: Eastwood musicians participate in Ohio Arts Day

The first segment of Arts Day was a school visit by State Rep. Theresa Gavarone, R-Bowling Green, on April 6. The visit included a tour of the arts facilities, viewing student artwork, and listening to several student performances. Students had the opportunity to ask questions and discuss arts education and funding with Gavarone.


Wolf, Jimmy

From: Shale SmartBrief Powered by API <shale@smartbrief.com>
Sent: Thursday, April 26, 2018 2:14 PM
To: Wolf, Jimmy
Subject: Permian crude price down to lowest level in over 3 years

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April 26, 2018

Shale SmartBrief

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News on shale oil and natural gas

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TOP NEWS

Permian crude price down to lowest level in over 3 years

Transportation bottlenecks and surging production brought the price of Permian Basin light sweet crude WTI Midland to its lowest level since Aug. 26, 2014, on Tuesday, trading at a discount of \$8.35 per barrel to the West Texas Intermediate benchmark.

[S&P Global Platts](#) (4/24)



NEWS FROM THE FIELD

Shale helps fuel record Pa. gas production in 2017

Pennsylvania's marketed natural gas production rose 3% from 2016 to a record 15 billion cubic feet per day in 2017, with output from shale plays in the Appalachian Basin driving the growth, according to the Energy Information Administration. Natural gas drilling permits climbed from 1,352 in 2016 to 2,038 last year, while the rig count averaged 33 units in 2017, up from 20 in 2016, according to the Pennsylvania Department of Environmental Protection.

[U.S. Energy Information Administration](#) (4/23)



Phillips 66 Partners to proceed with Gray Oak Pipeline in Texas

Phillips 66 Partners is moving forward with plans to build the 700,000-barrel-per-day Gray Oak Pipeline running from the Permian Basin to South Texas after receiving enough commitments from producers. The company said it will hold a second open season to assess shipper interest for expanding the pipeline's capacity to 1 million barrels per day.

[Houston Chronicle \(tiered subscription model\) \(4/25\)](#)



Permian Basin on track to become world's largest oilfield

The Permian Basin in West Texas and New Mexico could overtake Saudi Arabia's Ghawar field to become the largest oilfield in the world within a decade, thanks to its vast oil deposits, technological advancements and greater efficiencies. Permian production could hit 4 million barrels per day by 2023, compared with Ghawar's current capacity of 5.8 million barrels per day.

[Bloomberg \(free registration\) \(4/25\)](#)



LNG flows through Panama Canal to increase fivefold by 2020

Liquefied natural gas volumes crossing the Panama Canal could increase fivefold to more than 33 million tons per year by the end of 2020, according to Panama Canal Authority CEO Jorge Quijano. Meanwhile, US LNG exports through the canal could jump from an expected 12.1 million tons this year to roughly 22 million tons in 2019.

[Reuters \(4/20\)](#)



SPOTLIGHT ON POLICY

Ohio court rules city's anti-fracking measure must be included on ballot

The Ohio Supreme Court this week ruled an initiative to ban hydraulic fracturing in Youngstown, Ohio, must be placed back on the May ballot. The court said the Mahoning County Board of Elections exceeded its authority by rejecting the measure.

[WYTV-TV \(Youngstown, Ohio\) \(4/24\)](#)



As NAFTA talks move forward, stakes are high for US energy industry

The Trump administration's proposal to remove a NAFTA provision designed to protect investors from government intervention has drawn the ire of the US energy industry, with some businesses threatening to withdraw their support for a renegotiated treaty. The American Petroleum Institute is pushing to keep the NAFTA protections in place, saying they "ensure that American investors, businesses and their workers will be treated fairly overseas."

[The Wall Street Journal \(tiered subscription model\) \(4/24\)](#)



ECONOMIC IMPACT

Oilfield servicers starting to reap the benefits of oil rally

Schlumberger, Halliburton and Baker Hughes reported strong first-quarter results in a sign that the oil rally and shale boom are finally starting to pay off for the oilfield service giants after months of

lackluster performance on the stock market. The trio's ability to profit from the rise in oil prices has so far been limited by shipping bottlenecks, labor shortages and weak growth in demand for services outside North America.

[The Wall Street Journal \(tiered subscription model\)](#) (4/23)



API NEWS

API Pressure Relieving Systems


This course will provide attendees with practical experience involving Pressure Relief Devices. Participants will learn proper sizing, selection and installation of PRDs to ensure adequate overpressure protection is provided and reduce hazards if PRD discharges. In addition to API 520/521, the course also covers protection of atmospheric storage tanks per API 2000 Standard. Presented by Equity Engineering Group, June 12 to 14. To learn more and to register, visit the [API-U Calendar](#).



API 18LCM -- Who should apply?

Apply for the 18LCM Product Lifecycle Management System Quality Registration Program if your organization performs life cycle management services for equipment used in upstream activities (exploration and production). Who should apply? Original equipment providers, equipment owners, operators, drilling contractors, exploration and production service companies and organizations that provide repair, remanufacture and equipment maintenance services. [Learn more about API's new 18LCM Quality Registration.](#)



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A fool's brain digests philosophy into folly, science into superstition, and art into pedantry.

George Bernard Shaw,
playwright



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Wolf, Jimmy

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April 24, 2018

API SmartBrief

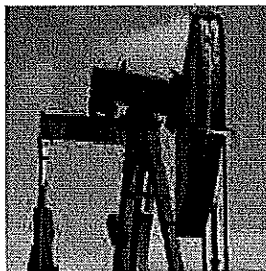
energy

News for the oil and natural gas industry

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TOP STORY

US oil is displacing Russian, OPEC oil in Europe



(David Hecker/Getty Images)

US crude oil exports to Europe will hit a record of about 550,000 barrels per day in April and are expected to continue to increase, putting pressure on local grades as well as Russian and OPEC crude. Europe accounted for 7% of US crude exports in 2017, but that share has already jumped to about 12% so far this year, with Britain, Italy and the Netherlands among the top destinations.

[Reuters](#) (4/24)



INDUSTRY NEWS



Oilfield servicers starting to reap the benefits of oil rally

Schlumberger, Halliburton and Baker Hughes reported strong first-quarter results in a sign that the oil rally and shale boom are finally starting to pay off for the oilfield service giants after months of lackluster performance on the stock market. The trio's ability to profit from the rise in oil prices has so far been limited by shipping bottlenecks, labor shortages and weak growth in demand for services outside North America.

[The Wall Street Journal](#) (tiered subscription model) (4/23)



Cheniere seeks funding for 3rd LNG train at Texas facility

Cheniere Energy has approached several financial institutions in a bid to secure funding for a third liquefaction train at its Corpus Christi, Texas, liquefied natural gas export facility, and by the end of June, it should make a final investment decision. Cheniere has about \$4.6 billion in existing credit lines, but it's looking to expand that to \$6.4 billion to help it pay for construction of the three liquefaction trains.

S&P Global Platts (4/20)



LNG flows through Panama Canal to increase fivefold by 2020

Liquefied natural gas volumes crossing the Panama Canal could increase fivefold to more than 33 million tons per year by the end of 2020, according to Panama Canal Authority CEO Jorge Quijano. Meanwhile, US LNG exports through the canal could jump from an expected 12.1 million tons this year to roughly 22 million tons in 2019.

Reuters (4/20)



Technical analyst expects oil to shake off Trump criticism

Oil prices slipped after President Donald Trump tweeted criticism of OPEC, then resumed an uptrend, prompting technical analyst Walter Zimmerman to say "oil looks like it wants to explore the upside a little more." His opinion is echoed by other analysts, who doubt Trump's criticism will affect OPEC policy.

Reuters (4/20)

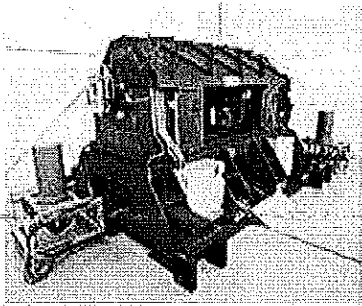


Experts: More attacks on US pipelines could be on the way

Experts are warning that more attacks may be on the horizon for pipeline companies after Latitude Technologies' electronic data interchange system was cyberattacked. Attacks could spoof transactions, which could delay shipments and lead to natural gas shortages, or could be used to physically control equipment, security experts warn.

Argus Media (4/20)





AMB Balancing of Rigid and Flexible Rotors

Rotors supported by active magnetic bearings are subject to the same ISO and API balancing requirements as rotors supported by fluid film bearings. The balancing strategy, however, requires special considerations and provisions during the design phase. **Plan ahead for efficient rotor balancing.**

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POLICY WATCH

Farm state senators urge EPA to stop issuing biofuel waivers

The Environmental Protection Agency has been urged by a bipartisan group of senators to halt issuance of so-called hardship waivers that exempt oil refiners from mixing biofuels into gasoline. In recent months, the agency has reportedly issued 25 such waivers to refineries, including those operated by energy giants ExxonMobil, Chevron and Andeavor, and the lawmakers want the EPA to explain why an unusual number of large, profitable refiners are avoiding the biofuel blending obligations.

CNBC (4/17)



Bill would give Canadian province control over oil, gas exports

The government of Saskatchewan, Canada, has put forward a bill that would require entities seeking to export oil and natural gas outside the province to go through a permitting process. The legislation resembles a bill recently introduced in Alberta that aims to block energy exports to British Columbia in retaliation for that province's opposition to the Trans Mountain pipeline expansion.

CTV.ca (Canada)/The Canadian Press (4/23)



API NEWS

API Fundamentals of Auditing and Lead Auditing

The Fundamentals of Auditing two-day course covers auditing fundamentals and auditing processes that are unique to the API program. The third day, the Lead Auditor course, offers additional information on leading an audit team. Participants of this course will learn how to conduct effective audits by applying the principles, procedures and techniques of effective audits as well as how to manage the audit process. Presented by Qualified Specialists International, May 8 to 10; AxiomLogics, May 21 to 23, June 25 to 27; Global Management Solutions, May 21 to 23, June 13 to 15; Aston

Technical Consulting Services, June 4 to 6, June 25 to 27; Bureau of Quality Surveillance, June 11 to 13; Mireaux Management Solutions, June 11 to 13. To learn more about this course and to register, visit the [API-U Calendar](#). To learn more about the new Auditor Certification Program, visit [API Auditor Certifications](#).



RP 1174

Emergency response preparedness is critically important for pipeline operators. API RP 1174 outlines the fundamental elements of an effective emergency management system and is part of Pipeline Plan It, the industry's initiative to implement good practices in pipeline emergency management and response. Go to [Pipeline SMS](#) today and get started on your emergency response preparedness and response systems. Better planning means better performance. [Read more.](#)



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Ward Cunningham,
computer programmer



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Wolf, Jimmy

From: SmartBrief on Leadership <leadership@smartbrief.com>
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To: Wolf, Jimmy
Subject: Special Report: The future of workplace automation

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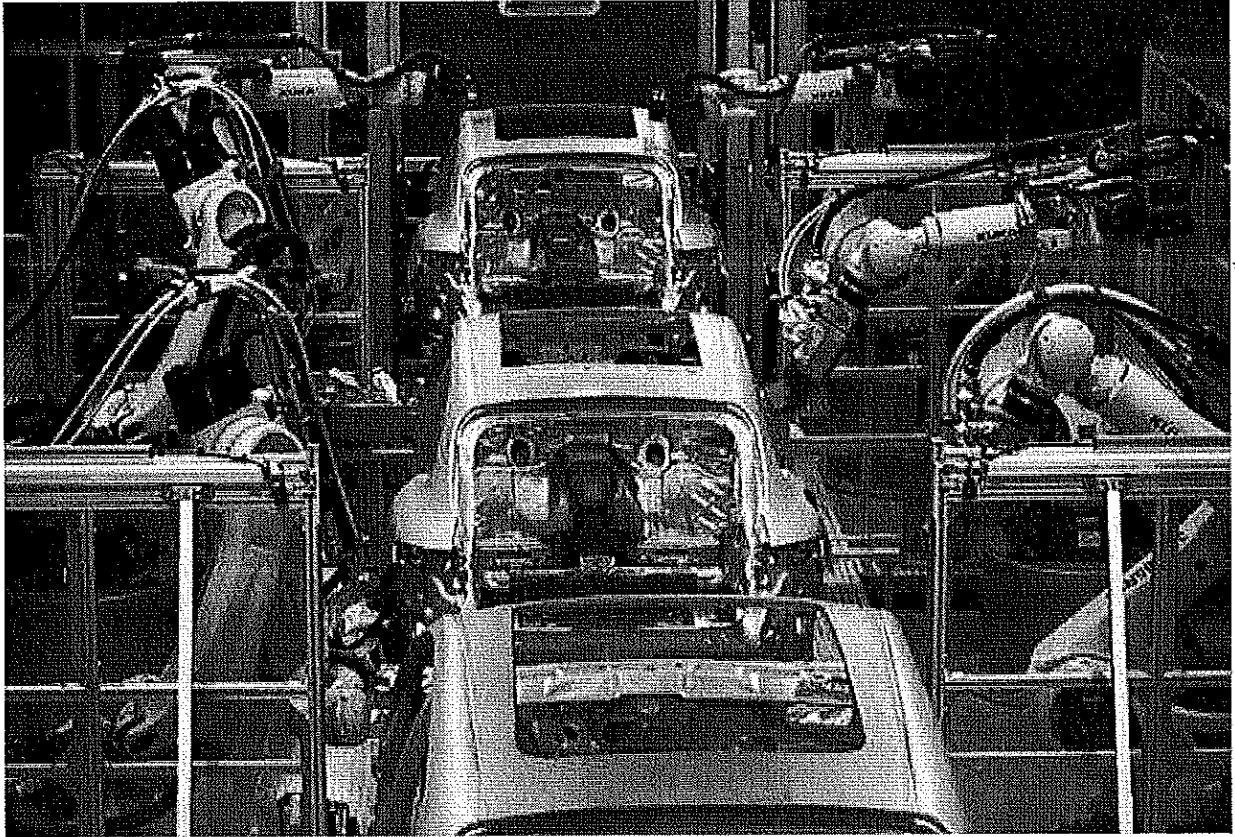
Special
Report

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THE FUTURE OF WORKPLACE AUTOMATION





(Sean Gallup/Getty Images)

The workplace of the future

The rise of automation has experts wondering how humans will interact with machines in the workplace of the future.

This Special Report, powered by the Barclays Impact Series paper "*Robots at the gate: Humans and technology at work*," looks at ways technology is reshaping the workplace, including:

- The rise of the machines -- how and why technology in the workplace has become so powerful.
- The future of automation. Will machines really replace humans? Or just make humans more efficient?
- A spotlight on artificial intelligence.
- What corporate leaders need to know to prepare for the future.
- What you can do in a future where technology and machines increasingly affect your career.

We hope you enjoy this information and value it enough to share it with friends and colleagues.



The end of work as we know it?

Advances in machine learning mean computers are performing complex tasks once reserved only for humans. While automation has led to new job creation in the past, have we finally reached a tipping point where humans will be replaced? [Get the report.](#)

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HOW WE GOT HERE

Machine learning: The new frontier

Before we dive into the future of technology in the workforce, it is important to understand how we got to the point where some machines are *becoming* the workforce. Machine learning is one of the biggest drivers behind increased automation. This recap explains why machine learning is advancing so quickly.

The rise of Big Data

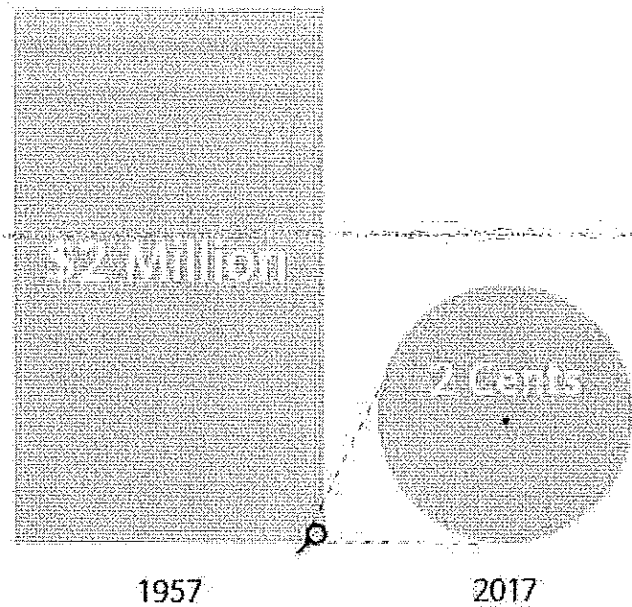
The world creates massive amounts of data, for two reasons. First, economies are increasingly digitized. There are coffee shops in New York City where cash is no longer accepted -- something that would have been unthinkable even 10 years ago. Every time we buy coffee with either a digital wallet or a credit card, a new data point is created. Cellphones, RFID readers, security cameras, digital signage and a million other things that create data now exist in the physical world.

Second, human behavior has changed, with far more of our interactions moving from the physical to the online world. Every day, billions of people snap digital photos, send instant messages, post online and tweet. Market intelligence firm IDC estimated in 2014 that the total amount of data created in the world in 2013 was around 4.4 zettabytes. One zettabyte is a trillion gigabytes. To provide context, 200 to 250 songs of three to five minutes each can usually fit into 1 gigabyte of data. Now multiply that by a trillion.

IDC also estimated that the digital universe would double every two years for the next several years, reaching 44 zettabytes annually by 2020. In 2017, IDC updated its estimates; not only did its 2020 forecast seem to be on track, but the report estimated that the global datasphere would grow to 160 zettabytes by 2025.

Decline in data storage costs

But if the world economy is creating data at this dizzying pace, what does one do with it? Is there a point to trying to catch all the water from Niagara Falls in a bucket? As it turns out, yes, there is. Not all data are useful and need to be stored. More important, even as data generation has exploded upward, data storage costs have plummeted. Computerworld reported in 2017 that data storage costs have gone down 41% per year for the past 60 years. A gigabyte of capacity cost \$2 million 52 years ago (not adjusted for inflation). Now it costs 2 cents. The collapse in data storage costs has allowed companies to store increasingly large amounts of data, just as there are far more data to store.



The declining cost of storing 1 GB of data. (Source: Mearian, Lucas, Computerworld 2017)

Continued decline in computing costs

In 1965, Intel co-founder Gordon Moore observed that the number of transistors on integrated circuits doubled approximately every two years and forecast that this could continue for at least another decade. The prediction proved uncannily accurate for several decades and became known as Moore's Law.

Meanwhile, the cost of computing power is now trillions of times cheaper than it was a few decades ago, thanks to the exponential power of Moore's Law. The technology behind machine learning -- artificial neural nets -- is based on neural networks and has been around for decades. What is different now is that computing power is cheap enough for companies and economies to run computer simulations of how billions of neurons behave, allowing machines to extract rules and patterns from vast quantities of data.

In other words, recent developments in machine learning are less about the development of a completely new technology and more about its becoming commercially viable while being able to draw on vast quantities of data. You need the existence of Big Data, the ability to capture and store it, and enough cheap computing power to make sense of it. For the first time, all three are available.

Machines doing what humans do

So what exactly is involved in machine learning? Computers are great at following rules, written in programs. If a credit card borrower has a FICO score below 600, the interest rate on his credit card should be at a certain level -- that's a rule a computer can follow. Add in more rules, and you get an algorithm -- still no problem, as long as the computer's existing code is set up to handle it.

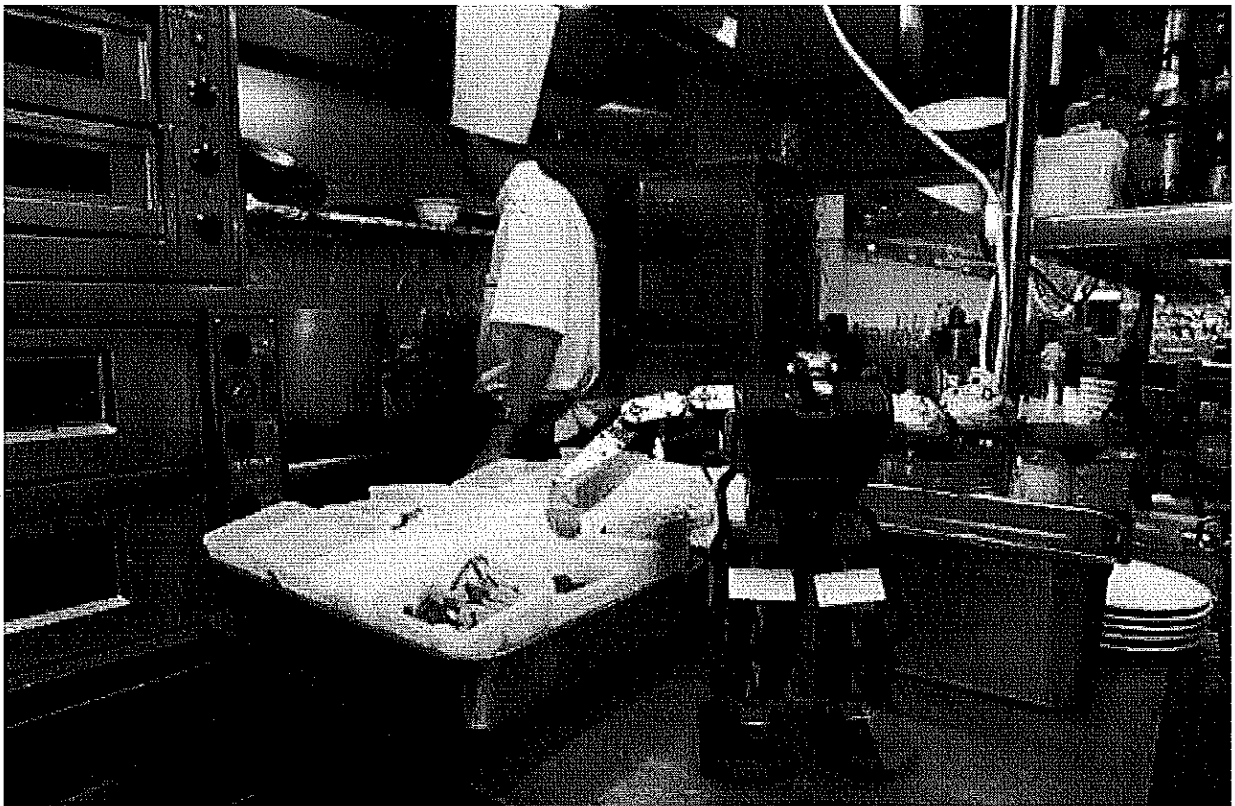
But machine learning represents a fundamental change. It is a subset of the much-abused term

"artificial intelligence" and is grounded in statistics and mathematical optimization. The computer is fed vast data sets and a few general parameters to point it in the right direction. Then, the machine executes simulations of how biological neurons behave, uses that to recognize recurring sequences in the data and writes its own rules.

Machine learning algos not only recognize but also analyze patterns in data and allow the machine to respond in ways that have not been specifically programmed. The algorithms keep iterating over data sets, allowing the machine to keep learning and to spot new patterns. And once a machine spots a new pattern, it can instantly be "learned" by other machines linked to the same platform. For example, Tesla CEO Elon Musk has emphasized that "the whole Tesla fleet operates as a network. When one car learns something, they all learn it."

Machines are no longer limited to applying algorithms that a human writes; machines are designing their own.

THE FUTURE OF AUTOMATION IS "SOFT"



(Laurent Fievet/AFP/Getty Images)

The data behind technology and job losses

Machine learning allows machines constantly to learn and improve, developing skills in areas that have historically been the domain of humans. Fears that technology will wipe out jobs do come up periodically, and they are surfacing again.

In 2013, Carl Frey and Michael Osborne, co-directors of the Oxford Martin Programme on Technology and Employment at the University of Oxford, wrote that as much as 47% of all US employment was at risk from automation. And in 2015, the Bank of England warned that as many as 15 million jobs in the UK and 80 million in the US could be at risk from automation and machine learning.

On the other hand, despite all the excitement over recent technological developments and related fears about the impact on workers, the US is close to all-time lows on the jobless rate at the time of publication (at 4.1%). The same is true of most other major economies. These low rates are hardly symptomatic of a world where machine learning is leaving the labor force jobless, at least for now.

For many workers, the future is "bionic"

Many workers don't think automation poses a threat to their job. But chances are automation is already at work when they are on the job.

Rich Daly, the CEO of Broadridge Financial Solutions, likes to say the future of work isn't robotic, but rather bionic. Many of his clients operate in a field where robo-advisers are changing the industry landscape. But he argues that the best financial adviser of the future won't be a robot, but instead a human empowered by an ever-expanding set of technology tools: a bionic adviser.

Daly is describing what researchers refer to as "soft automation." This is when a worker uses technology to complete a task more efficiently. According to McKinsey, a very small percentage of workers are at risk of seeing their jobs fully automated, but about 60% of workers will see about a third of their tasks completed by technology solutions.

How AI will create spaces for human input

People with a wide variety of backgrounds can find a job-rich environment at the juncture where artificial intelligence and human beings meet, Accenture's Paul Daugherty writes. Far from heralding the end of a human workforce, AI will present new opportunities. Daugherty looks at three types of employment in this space: trainers, explainers and sustainers.

Big Think (4/11)



SPOTLIGHT ON ARTIFICIAL INTELLIGENCE

Here is a look at how some companies are already deploying artificial intelligence to solve industry challenges:

Google tackles health care

Google envisions a health care future that fully embraces artificial intelligence and Big Data. The company is now exploring the field as part of a fundamental shift of company focus from digital search and advertising. The initiative is moving ahead on several fronts, including diagnostics and disease management, infrastructure and digital hardware.

CB Insights blog (4/19)



IBM and DHL see artificial intelligence as good fit for logistics

The use of artificial intelligence can help logistics companies improve customer experiences with better engagement and delivery, even delivering before customers order. A report published by DHL and IBM sheds light on how the technology will shape the industry away from a reactive to a proactive and predictive model.

[Supply Chain Digital online](#) (4/17)



Gartner sees 3 ways AI is making marketing inroads

Chief marketing officers are beginning to think seriously about artificial intelligence, says Martha Mathers, Gartner's practice leader for marketing and marketing technology. She cites three areas: productivity, customer understanding and customer experience.

[Forbes](#) (4/15)



HKEx first in Asia to use Nasdaq's AI for surveillance

Hong Kong Exchanges and Clearing is Asia's first exchange to use Nasdaq's artificial intelligence-based market surveillance technology to monitor trading activity for price manipulation or other abuse.

[Financial Times](#) (subscription required) (4/15)



WHAT LEADERSHIP NEEDS TO KNOW

Strategic options for adopting artificial intelligence

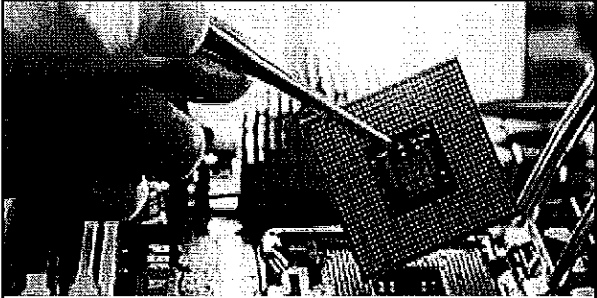
Organizations planning to adopt significant deep learning efforts will need to consider a spectrum of options about how to do so. The range of options includes building a complete in-house AI capability, outsourcing these capabilities or leveraging AI-as-a-service offerings.

[McKinsey](#) (4/2018)



Ex-commerce secretary reflects on the future of work

Technology is transforming the world of work to the detriment of many workers, but it's the failure of society to adjust that will be to



3 ways AI affects the global economy

Machine learning and AI are having puzzling effects on wages, productivity and unemployment.

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blame if this leads to an even grimmer future, according to "The Work Ahead," a report by the Council on Foreign Relations-sponsored Independent Task Force. Penny Pritzker, former commerce secretary and co-chair of the task force, reflects on the findings and what she calls a "broken link between work, opportunity and economic security." She says leaders "need to acknowledge that we no longer have a system where you go to school and go to work for a career."

Wired (tiered subscription model) (4/10)



UK report: AI will reshape job market, require retraining programs

A report from the UK House of Lords Select Committee on Artificial Intelligence predicts widespread changes in the UK job market because of AI and calls for government spending for retraining. The report, "AI in the UK: Ready, willing and able?" also calls for changes in education so students will be ready for a world filled with AI.

TechRepublic (4/16)



How companies are putting AI to use at work

Artificial intelligence is already filling a variety of customer-facing roles, but it can also enhance the work experience. Jeanne Meister explores this developing space and how companies' AI is being put to work internally. The technology is employed to help solve business problems, to design recruiting strategies and to identify the most promising job candidates, as well as to improve experiences for the existing workforce.

Forbes (4/10)



HOW TO TAKE ACTION

Advice to leaders

Here are some key takeaways for senior executives and managers trying to keep up with the rise of technology in the workplace:

- **Get familiar with "soft automation":** Executives across all industries should familiarize themselves with the term "soft automation." Most people associate the rise of automation with replacing workers altogether. But through soft automation, smart leaders will get ahead of the competition by leveraging technologies that don't necessarily replace workers, but make them bionic.
- **Decide if you are an early adopter ... or not:** Sometimes a slower, steadier method of adopting new technologies can avoid needless spending on the newest offering and focus it on the best offering to suit your long-term needs.
- **Age matters:** Many executives make the mistake of thinking they need to hire younger employees to keep up with the latest technology. But older employees should not be overlooked, as their wealth of experience can help a firm decide to best way to act on data and deploy technology.

- **So does diversity:** Data can be interpreted in many ways. Maintaining a diverse workforce ensures insights are not overlooked and prevents blind spots from developing that harm your ability to service all your customers.

Advice to workers

Here are a some key takeaways for workers trying to keep pace with the many ways technology is shifting the employment landscape:

- **Become bionic:** Embrace the technology changes that are coming by being the steward of your own continuing education. Don't wait for your company to teach you new technology skills, learn them on your own. Sometimes a few hours a week or month are all you need to stay up-to-speed on new technologies. Put that time on your calendar like any other meeting or task to ensure that it happens.
- **Diversify your skill set:** It is no good to be an expert at only one thing if/when that one thing becomes automated.
- **Prepare for multiple careers:** Very few professions can still promise lifelong employment. Be it tech disruption, cultural changes or budget cuts, many fields are vulnerable to being downsized. Prepare yourself for pivoting to an entirely new profession, keeping in mind that as technology disruption creates new industries, your next profession might not even exist yet.
- **Think international:** The benefits of having international business experience are poised to grow. Consider taking your technology skills to a country where they are valued. Or head abroad to learn a new technology and bring it back home.

MORE RESOURCES

Robots at the gate: Humans and technology at work

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Wolf, Jimmy

From: API SmartBrief <api@smartbrief.com>
Sent: Thursday, April 19, 2018 10:26 AM
To: Wolf, Jimmy
Subject: Permian Basin struggles with infrastructure bottlenecks

Created for jimmy.wolf@ohiohouse.gov | [Web Version](#)

April 19, 2018



TOP STORY



Permian Basin struggles with infrastructure bottlenecks

The Permian Basin's relentless growth is at risk of slowing as pipeline bottlenecks and shortages of materials and workers drive investors away from the region. The Permian Basin is one of the main drivers of global oil production, with output expected to top 4 million barrels per day within two years, but the play's recent challenges could force Permian producers to sell their oil at significant discounts and contribute to an increase in market volatility.

[The Wall Street Journal \(tiered subscription model\) \(4/18\)](#)



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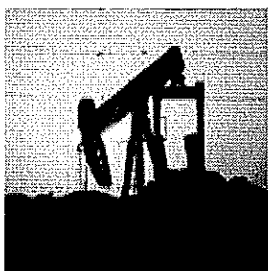
Private equity firms step up investments in Houston's oil industry

Private equity firms have recently accelerated investments in Houston's energy sector through oil asset acquisitions and new office openings in moves that illustrate the growing role private equity is playing in the US oil patch. This week, private equity player Ares Management teamed up with ARM Energy Holdings to develop Houston-based Salt Creek Midstream, Castle Harlan launched Titan Production Equipment after acquiring Exterran's production equipment manufacturing assets in North America, and New York-based Orion Energy Partners announced the opening of a Houston office.

[Houston Chronicle \(tiered subscription model\)](#) (4/18)



Oil prices reach 3-year highs



West Texas Intermediate crude settled 2.9% higher at \$68.47 on Wednesday, the highest level since Dec. 1, 2014, while Brent crude ended the session up 2.7% at \$73.48 per barrel, its strongest close since Nov. 26, 2014. The rally was supported by a better-than-expected US crude inventory report as well as sustained geopolitical tensions.

[CNBC](#) (4/18)



(Spencer Platt/Getty Images)

Report forecasts strong growth momentum for US LNG exports

US liquefied natural gas export terminals could see natural gas supply climb to 14.7 billion cubic feet per day within 10 years, helping increase exports to nearly 23 billion cubic feet per day after 2040 under the most conservative estimates, according to a report by consultancy ICF. The US exports 4 billion cubic feet of LNG per day, but that volume could more than double to almost 10 billion cubic feet per day next year.

[Argus Media](#) (4/18)



EIA reports unexpected draw in US crude inventories

US crude stockpiles declined by 1.1 million barrels last week, versus expectations for a 625,000-barrel increase, according to the Energy Information Administration. Gasoline and distillate supplies also fell by 3 million barrels and 3.1 million barrels, respectively.

[MarketWatch](#) (4/18)



Oil could top \$100 a barrel again, analyst says

Chart indicators suggest oil could return to more than \$100 per barrel, a price not seen since 2014, says technical analyst Louise Yamada. Oil has gained more than 9% this year and has capacity to reach at least \$75 per barrel, Yamada says.

CNBC (4/18)



EXPLORATION & PRODUCTION

Wyo. economy grows amid drilling boom-

Wyoming's economy is starting to recover from the effects of the oil downturn, aided by the renewed drilling boom, increased energy spending and a stronger labor market. The state added 4,700 jobs in February, with the oil and natural gas sector accounting for 1,400 of the positions, while revenue from severance tax collection on the extractive industries rose almost 10% since mid-2017, according to the March MACRO report.

[Star-Tribune \(Casper, Wyo.\) \(tiered subscription model\)](#) (4/16)



POLICY WATCH

OIRA chief: Infrastructure deregulation a likely focus

The Trump administration hopes next month to release a new set of deregulatory plans that will focus on infrastructure, said Office of Information and Regulatory Affairs chief Neomi Rao.

[E&E News \(subscription required\)](#) (4/17)



API NEWS

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*The sea does not reward those who are too anxious, too greedy or too impatient. ...
One should lie empty, open, choiceless as a beach -- waiting for a gift from the sea.*

Anne Morrow Lindbergh,
author and aviator



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From: Shale SmartBrief Powered by API <shale@smartbrief.com>
Sent: Tuesday, April 17, 2018 1:47 PM
To: Wolf, Jimmy
Subject: US shale output seen increasing for 4th straight month in May

Created for jimmy.wolf@ohiohouse.gov | [Web Version](#)

April 17, 2018

Shale SmartBrief

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TOP NEWS

US shale output seen increasing for 4th straight month in May

The Energy Information Administration forecast that US shale production will climb by 125,000 barrels per day to 7 million barrels per day in May, the fourth consecutive month of increases. The Permian Basin is expected to lead the output gains with an increase of 73,000 barrels per day to 3.2 million barrels per day, while Eagle Ford Shale production is seen rising by 24,000 barrels per day to 1.3 million barrels per day.

Reuters (4/16)



NEWS FROM THE FIELD

Enterprise completes expansion of Midland-to-Sealy Permian pipeline

Enterprise Products Partners has boosted the capacity of its 416-mile Permian Basin pipeline running from Midland, Texas, to Sealy, Texas, by 35,000 barrels per day to 575,000 barrels per day. Enterprise also expects to complete a 143-mile pipeline with capacity of more than 300,000 barrels per day in the Permian's Delaware Basin in July.

S&P Global Platts (4/16)



North America energy bankruptcies down sharply in 2018

The oil bust has forced 335 North American energy companies into bankruptcy since early 2015, but the number of cases has dropped considerably to only 11 bankruptcy filings with \$9.5 billion in combined debt so far this year, according to Haynes & Boone.

[Houston Chronicle \(tiered subscription model\)](#) (4/13)



N.D. oil output down slightly in Feb.

North Dakota oil production fell by 4,795 barrels per day in January to 1.175 million barrels per day in February, marking a third consecutive monthly decrease, according to the state Department of Mineral Resources. DMR Director Lynn Helms blamed severe winter weather conditions for the decreased drilling activity levels and pointed to a decline in the number of well completions from 106 in December to 51 in February.

[S&P Global Platts](#) (4/13)



How Tellurian's CEO plans to upend the LNG export market

Tellurian President and CEO Meg Gentle is on a quest to transform the global liquefied natural gas market with an innovative business model that involves seeking investors to fund Tellurian's projects up front in exchange for cheap gas in the future. Some analysts and stock investors have questioned the feasibility of Tellurian's model, which so far has received backing from General Electric, Total and Saudi Aramco, with additional partnerships expected to be completed this year.

[The Wall Street Journal \(tiered subscription model\)](#) (4/14)



Texas, Gulf of Mexico gains lift US rig count



(David Hecker/Getty Images)

The combined US oil and natural gas rig count jumped by five to 1,008 last week as oil drillers added four rigs in the Gulf of Mexico and three in Texas, while gas drillers idled two rigs. Oil rigs make up 815 of the total count.

[Houston Chronicle \(tiered subscription model\)](#) (4/13)



SPOTLIGHT ON POLICY

N.D. regulators mull changing natural-gas flaring policy

The North Dakota Industrial Commission is scheduled to examine today a series of recommendations made by a North Dakota Petroleum Council task force to curb flaring and accelerate infrastructure development. The task force said the state should raise the gas capture target to 88% in November as planned, and recommended other flaring policy tweaks including semiannual reviews of firms' gas capture results and extended credits for companies that beat targets, which would help the industry achieve the 88% goal.

[The Bismarck Tribune \(N.D.\)](#) (4/13)



ECONOMIC IMPACT

Wyo. economy grows amid drilling boom

Wyoming's economy is starting to recover from the effects of the oil downturn, aided by the renewed drilling boom, increased energy spending and a stronger labor market. The state added 4,700 jobs in February, with the oil and natural gas sector accounting for 1,400 of the positions, while revenue from severance tax collection on the extractive industries rose almost 10% since mid-2017, according to the March MACRO report.

[Star-Tribune \(Casper, Wyo.\) \(tiered subscription model\) \(4/16\)](#)



API NEWS

Qualified Crane Rigger


The course is intended to familiarize the participant with lifting loads using slings and rigging hardware as well as safety concerns and is intended to give the individual the knowledge and skills required to competently act as a Qualified Rigger and effectively conduct safe lifting operation. Presented by Australasian Training Co. (Singapore), April 30 to May 4, June 18 to 22; Thunder Oilfield Services (Thailand), May 1 to 3, June 5 to 7. To learn more and to register, [visit the API-U Calendar](#).



2nd Annual API-IOGP Cybersecurity Europe Conference, June 27 to 28, London

Protecting Energy through Cybersecurity. Join us at the 2nd Annual API-IOGP Cybersecurity Europe Conference for the oil and natural gas industry. Attendees will discover methods for managing cyber risks, discuss future challenges and learn how the latest technologies can help you counter cyber threats and make your cyber assets more secure. This conference is organized by API and IOGP to provide an opportunity to discuss challenges and share solutions and network with leading cybersecurity professionals. The conference features recognized cybersecurity experts in the oil and natural gas industry. [Learn more.](#)



 **Learn more about Shale:** [Energy Tomorrow](#) | [About API](#) | [API Policies and Issues](#)



True happiness consists not in the multitude of friends, but in the worth and choice.

Ben Jonson,
playwright and poet



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Wolf, Jimmy

From: Lane, Hope
Sent: Tuesday, April 10, 2018 9:26 AM
To: House_All
Cc: Worrell, Catherine
Subject: REMINDER: Co-Sponsor Request - Overtime Protection

Friendly Reminder – Deadline to co-sponsor is COB Thursday 4/12



Brigid Kelly

State Representative
31st House District

Kent Smith

State Representative
8th House District

TO: ALL HOUSE MEMBERS
FROM: REPRESENTATIVES BRIGID KELLY AND KENT SMITH
DATE: APRIL 2, 2018
RE: CO-SPONSOR REQUEST - OVERTIME PROTECTION

We will soon be introducing legislation to strengthen overtime protections for the 351,000 Ohioans who will collectively work nearly 52 million hours of overtime this year alone, but are not eligible for time-and-a-half pay due to making more than \$23,660 a year.

Federal law guarantees certain salaried employees overtime pay, meaning that when they work more than 40 hours in a week, they get 1.5 times their regular pay for the extra hours. One of the bases for determining who does and does not earn overtime pay is a salary threshold, which is traditionally set by federal regulation. This means people making more than \$23,660 a year could be denied overtime pay. To put that into perspective, \$23,660 equates to \$455 a week or \$11.37 an hour. The current salary threshold - set in 2004 - after not having been updated since 1975 is not updated to keep pace with inflation.

The U.S. Department of Labor (DOL) recognized this was a problem. In 2016, the DOL undertook a lengthy regulatory process to increase the threshold to \$47,476 a year and indexed the amount to increase with wage growth every three years. After being tied up in court for 11 months, it was never enacted and effectively overturned in late 2017.

While the federal government sets overtime protections for the nation, states are not prohibited from setting their own, stronger standards to protect their workers. Under our bill, Ohio will revert to the \$47,476 threshold set to increase every three years, to help hardworking Ohioans safeguard their wages and protect them from exploitation.

Ohioans have spent too long working long hours and getting nothing in return. This legislation will increase wages for Ohioans by \$450 million dollars in the next decade for those who need it the most.

If you would like to co-sponsor this legislation, view the language or have any questions please do not hesitate to contact us or our aides, Hope Lane in Representative Kelly's office at 614-466-5786, Hope.Lane@OhioHouse.Gov or Catherine Worrell in Representative Smith's office at Catherine.Worrell@OhioHouse.Gov, 614-466-5441. The deadline to co-sponsor is Thursday, April 12th at 5:00pm.

Wolf, Jimmy

From: Turscak, Ken
Sent: Friday, April 06, 2018 3:09 PM
To: Turscak, Ken
Subject: Co-sponsor Request: Autonomous Commercial Vehicle Safety Act



MEMORANDUM

TO: All House Members
FROM: Representatives Michele Lepore-Hagan and Jim Hughes
DATE: April 6, 2018
RE: Co-sponsor Request: Autonomous Commercial Vehicle Safety Act

Dear Colleagues,

As you may know, many of America's largest technology companies and vehicle manufacturers are spending millions of dollars to research and eventually deploy autonomous/driverless passenger and commercial vehicles on roads and highways across our state and nation. The importance of this rapidly developing industry is underscored by the fact that Ohio's most recent biennial budget included funding for two new "smart highway" projects and \$45 million that will be used to test driverless cars and other vehicles at the Transportation Research Center.

While we should all be pleased that Ohio is striving to assume a leadership position in a field that will undoubtedly grow exponentially in the years ahead, we, along with many others are troubled by the impact autonomous vehicles may have on highway safety and jobs. Today, trucking companies and truck-related firms employ hundreds of thousands of Ohioans. According to the Bureau of Labor Statistics, 70,740 heavy and tractor-trailer drivers earning an average of \$21.21 an hour live in our state today. Autonomous trucking threatens to wipe out these jobs and thousands more in the not-too-distant future.

In response to this threat to our economy and to ensure that our roadways remain safe for our families, we will soon introduce multi-faceted legislation that will encourage the continued development of autonomous vehicle technology, enhance highway safety, and protect good paying jobs. The cornerstone of the bill is a requirement that a qualified driver holding a CDL be on board any vehicle operating autonomously within the state of Ohio. In addition, the proposed legislation will require drivers to become thoroughly familiar and proficient in the technology deployed in the vehicle they are driving/occupying and provide funding for the requisite training.

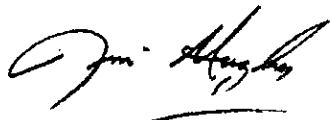
If you have any questions, concerns, or wish to co-sponsor this legislation, please contact Ken Turscak in Rep. Lepore-Hagan's office at Ken.Turscak@ohiohouse.gov or (614) 466-9435, or Adam Beckler in Rep. Hughes' office at Adam.Beckler@ohiohouse.gov or (614) 466-8012.

The deadline to co-sponsor this legislation is Monday, April 16, at 5 PM.

Thank you for your consideration.

Michel Super-Agon

Representative Michele Lepore-Hagan
Ohio House District 58

A handwritten signature in black ink, appearing to read "Jim Hughes", with a horizontal line underneath the name.

Representative Jim Hughes
Ohio House District 24

Wolf, Jimmy

From: Lane, Hope
Sent: Wednesday, April 04, 2018 9:07 AM
To: House_All
Cc: Worrell, Catherine
Subject: Co-Sponsor Request: Overtime Protection *Revised*

There were a few factual errors in our co-sponsor request from Monday, below is the updated version. As always, please do not heistate to let us know if there are questions.



Brigid Kelly

State Representative
31st House District

Kent Smith

State Representative
8th House District

TO: ALL HOUSE MEMBERS
FROM: REPRESENTATIVES BRIGID KELLY AND KENT SMITH
DATE: APRIL 2, 2018
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growth every three years. After being tied up in court for 11 months, it was never enacted and effectively overturned in late 2017.

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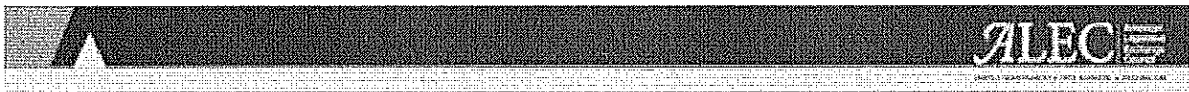
Wolf, Jimmy

From: American Legislative Exchange Council <tmclaughlin@alec.org>
Sent: Thursday, March 01, 2018 12:30 PM
To: Wolf, Jimmy
Subject: What You Missed at ALEC: 3/1/2018

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ALEC In Action

ALEC Joins Rally for Mark Janus at U.S. Supreme Court

Robert Ordway | Commerce, Insurance and Economic Development



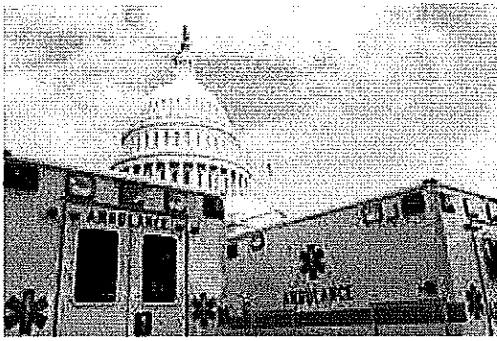
ALEC Staff joined hundreds of workers, teachers, policy professionals and many others outside the United States Supreme Court to rally in support of Mark Janus in his worker freedom case being heard by the court. Some see this case as an opportunity to expand worker freedom through choice, making it a potentially landmark decision in labor reform. To learn more about the *Janus* case and the judicial history of worker freedom, follow the link below.

[Read Article](#)

Legislator Voices

Health Care and the Individual Insurance Market

Speaker Linda Upmeyer | Iowa State Legislature



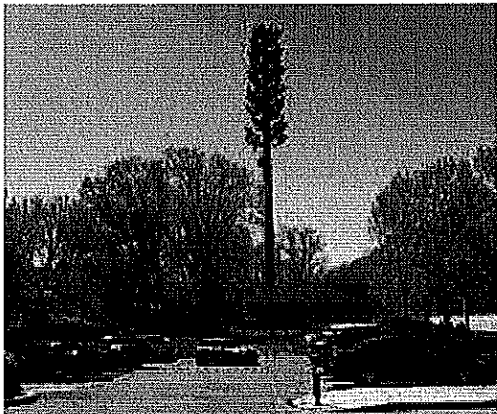
Iowa once had a stable and affordable health insurance market. Premiums were low, consumers had several choices, and our uninsured rate was lower than the national average. Following the enactment of Obamacare and its mandates, Iowa's market has collapsed. Iowa's unfortunate story is similar to many other states. It is time for states to act and do what they can to provide their citizens with affordable and accessible health coverage.

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Communication and Technology

FCC Announces Wireless Broadband Federal Review and Approval Modernizations

Jonathon Hauenschild | Communication and Technology



Is it possible for government to spur infrastructure spending and growth without spending a dime? That is what the Federal Communications Commission plans to do, according to a proposal discussed recently by Commissioner Carr. In a nutshell, the proposal would speed the process for deploying the next generation of broadband and mobile technology, and reducing both time and cost of implementation.

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State of the State Analysis

State of the State: Center for State Fiscal Reform Looks Eastward

Thurston Powers | Center for State Fiscal Reform



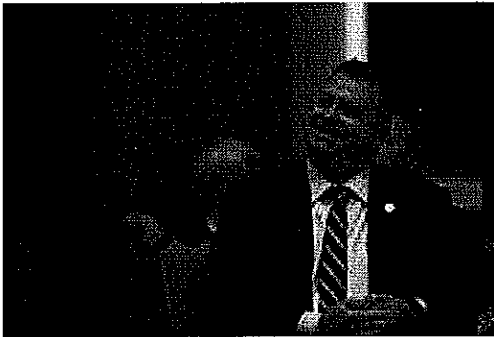
The Center for State Fiscal Reform continues its in-depth analyses of State of the State addresses from across the nation. The center is focused on highlighting both strong and weak fiscal policies outlined in the speeches, and their effects on the specific states. New this week are the analyses of eastern seaboard states [Virginia](#), [Maryland](#) and [Massachusetts](#). To see all the responses so far, follow the link below.

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ALEC-FreedomWorks Legislator of the Week

A Standard Bearer for Tax Reform in North Carolina

Representative Jason Saine | NC-97



This week, ALEC and FreedomWorks introduce **North Carolina Representative Jason Saine**. Representative Saine also serves as the 2018 National Chairman of the American Legislative Exchange Council. Saine has been a driving force behind tax reform in his home state, and is proud of the results, saying, "We've seen surplus year after year while cutting taxes and keeping spending in line with the growth of our state economy."

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STFS 2018

Register Now for the Spring Task Force Summit



Early Bird registration is currently open for the 2018 Spring Task Force Summit. The summit will take place on **April 27, 2018 in Grand Rapids, MI**. Click the link below to get more information and register for the conference.

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Wolf, Jimmy

From: American Legislative Exchange Council <tmclaughlin@alec.org>
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ALEC Digital Exchange: March 1, 2018



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ALEC In Action

ALEC Joins Rally for Mark Janus at U.S. Supreme Court

Robert Ordway | Commerce, Insurance and Economic Development



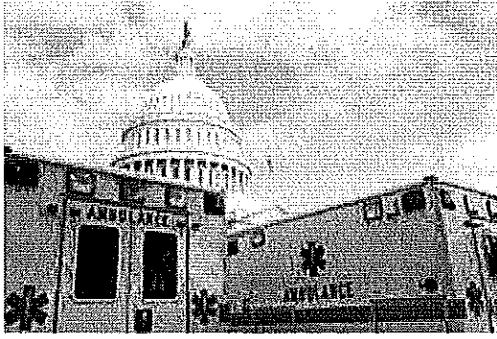
ALEC Staff joined hundreds of workers, teachers, policy professionals and many others outside the United States Supreme Court to rally in support of Mark Janus in his worker freedom case being heard by the court. Some see this case as an opportunity to expand worker freedom through choice, making it a potentially landmark decision in labor reform. To learn more about the *Janus* case and the judicial history of worker freedom, follow the link below.

[Read Article](#)

Legislator Voices

Health Care and the Individual Insurance Market

Speaker Linda Upmeyer | Iowa State Legislature



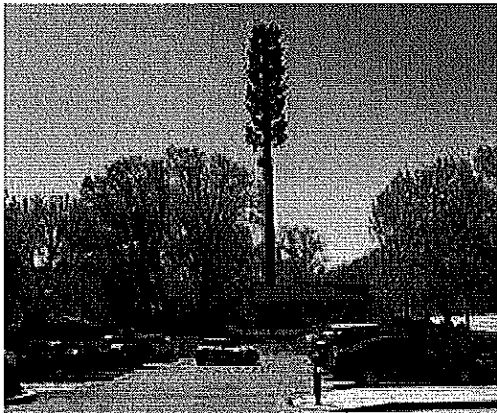
Iowa once had a stable and affordable health insurance market. Premiums were low, consumers had several choices, and our uninsured rate was lower than the national average. Following the enactment of Obamacare and its mandates, Iowa's market has collapsed. Iowa's unfortunate story is similar to many other states. It is time for states to act and do what they can to provide their citizens with affordable and accessible health coverage.

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Communication and Technology

FCC Announces Wireless Broadband Federal Review and Approval Modernizations

Jonathon Hauenschild | Communication and Technology



Is it possible for government to spur infrastructure spending and growth without spending a dime? That is what the Federal Communications Commission plans to do, according to a proposal discussed recently by Commissioner Carr. In a nutshell, the proposal would speed the process for deploying the next generation of broadband and mobile technology, and reducing both time and cost of implementation.

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State of the State Analysis

State of the State: Center for State Fiscal Reform Looks Eastward

Thurston Powers | Center for State Fiscal Reform



The Center for State Fiscal Reform continues its in-depth analyses of State of the State addresses from across the nation. The center is focused on highlighting both strong and weak fiscal policies outlined in the speeches, and their effects on the specific states. New this week are the analyses of eastern seaboard states **Virginia**, **Maryland** and **Massachusetts**. To see all the responses so far, follow the link below.